

# **ISTANBUL RESILIENCE PROJECT**

## **PENDİK YUNUS EMRE VOCATIONAL AND TECHNICAL HIGH SCHOOL**

### **ENVIRONMENTAL AND SOCIAL MANAGEMENT PLAN**

**FEBRUARY 2026**

# ISTANBUL RESILIENCE PROJECT

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### Abbreviations

<b>CERC</b>	Contingent Emergency Response Component
<b>CHS</b>	Community Health and Safety
<b>ÇİMER</b>	Presidency's Communication Center
<b>CoC</b>	Code of Conduct
<b>C-ESMP</b>	Contractor Environmental and Social Management Plan
<b>EIA</b>	Environmental Impact Assessment
<b>ERP</b>	Emergency Response Plan
<b>ESF</b>	Environmental and Social Framework
<b>ESHS</b>	Environment, Social and Health and Safety
<b>ESMF</b>	Environmental and Social Management Framework
<b>ESMP</b>	Environmental and Social Management Plan
<b>ESSs</b>	Environmental and Social Standards
<b>E&amp;S</b>	Environmental and Social
<b>GBV</b>	Gender-based Violence
<b>GM</b>	Grievance Mechanism
<b>IMM</b>	Istanbul Metropolitan Municipality
<b>IPCU</b>	Istanbul Project Coordination Unit
<b>IRP</b>	Istanbul Resilience Project
<b>LMP</b>	Labor Management Procedures
<b>LM Plan</b>	Labor Management Plan
<b>MoNE</b>	Ministry of National Education
<b>MSDS</b>	Material Safety Data Sheet
<b>OHS</b>	Occupational Health and Safety
<b>PPE</b>	Personal Protection Equipment
<b>SEA/SH</b>	Sexual Exploitation and Abuse/Sexual Harassment
<b>SEP</b>	Stakeholder Engagement Plan
<b>WB</b>	World Bank
<b>WHO</b>	World Health Organization
<b>WWTP</b>	Wastewater Treatment Plant



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**YİMER**      Foreigners Communication Center

## ISTANBUL RESILIENCE PROJECT

### 1. Executive Summary

The Istanbul Resilience Project (IRP), financed by the World Bank and implemented by the Istanbul Project Coordination Unit (IPCU), aims to enhance disaster and climate resilience in Istanbul Province by strengthening emergency preparedness, reducing disaster risks, and ensuring that critical public facilities remain fully functional during and after disasters.

The Project is structured under four components:

1. Strengthening the Emergency Preparedness and Response System
2. Enhancing the Resilience of Critical Public Buildings and Facilities
3. Project Management and Technical Assistance
4. Contingent Emergency Response Component (CERC).

Within the scope of Component 2, the reconstruction of *Yunus Emre Vocational and Technical High School in Pendik, Istanbul*, has been selected as one of the subprojects to be financed within the scope of the IRP. The school building, previously assessed as structurally vulnerable, has been demolished and will be reconstructed in line with the highest seismic and climate resilience standards. The new facility will serve not only as an educational institution but also as a self-sufficient post-disaster shelter, ensuring continuity of critical services in the aftermath of emergencies.

Key features of the subproject include:

- **Nearly Net-Zero Quality Building:** Designed with energy-efficient systems (aligned with Turkish TS825 and IRP's Class B performance standards), renewable energy installations (such as photovoltaic panels), and enhanced generator capacity.
- **Water Security and Storage:** Equipped with additional storage tanks and rainwater harvesting systems to ensure uninterrupted water supply during disasters.
- **Emergency Preparedness:** Integration of communication systems and basic provisions (electricity, water, and food) for at least the first 72 hours after a disaster, supporting both students and surrounding communities.
- **Inclusive Design/Universal Access:** The facility will include tactile surfaces, ramps, elevators, and accessible sanitary facilities, ensuring universal access, particularly for persons with disabilities and other vulnerable groups.
- **Community Shelter Function:** The school has been designed with potential to host displaced individuals during emergencies, contributing to the post-disaster shelter capacity of Istanbul.

The environmental and social screening confirmed that the project does not fall under ineligible activities of the IRP Exclusion List and is categorized as *Moderate Risk* under the World Bank's Environmental and Social Framework (ESF). The main anticipated risks include:

- **Construction-related risks:** dust, noise, traffic disruptions, and construction waste generation.
- **Occupational Health and Safety (OHS) risks:** hazards from heavy equipment, work at height, handling of materials, and potential risks of electrical accidents during construction activities.
- **Community Health and Safety risks:** possible exposure to dust/noise and minor increases in local traffic.
- **Waste Management:** construction debris and other solid and liquid wastes will require careful monitoring, segregation, and management to ensure recycling and safe disposal in line with national regulations and the IRP Environmental and Social Management Framework (ESMF).

Mitigation measures will be developed and implemented in line with the IRP's Environmental and Social Management Framework (ESMF), Labor Management Procedures (LMP), and Stakeholder Engagement Plan (SEP). A site-specific Environmental and Social Management Plan (ESMP) will be

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applied to ensure compliance with Turkish regulations and the World Bank's Environmental and Social Standards (ESSs).

A dedicated Grievance Mechanism will be available for all project stakeholders, including workers and community members, to raise concerns, complaints, or suggestions related to the subproject. The GM will be accessible, transparent, and inclusive, ensuring timely responses and effective resolution. Special channels will be provided for sensitive cases, including issues related to Sexual Exploitation and Abuse/Sexual Harassment (SEA/SH), with confidentiality and survivor-centered procedures guaranteed.

The reconstruction of Yunus Emre Vocational and Technical High School will thus contribute directly to IRP's objectives by providing a safe, resilient, green, and inclusive public facility that enhances educational continuity, protects vulnerable groups, and supports emergency response capacity in Pendik and beyond.

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### **2. Introduction**

This ESMP has been prepared for the reconstruction of Yunus Emre Vocational and Technical High School under the IRP, financed by the World Bank and implemented by the IPCU.

The purpose of this ESMP is to identify the potential environmental and social risks and impacts of the subproject and to propose appropriate mitigation and monitoring measures. The ESMP ensures that project activities are implemented in compliance with the World Bank ESF, particularly the relevant ESSs, as well as with applicable Turkish laws and regulations, including the Law on Environment No. 2872 (1983) and national labor, occupational health and safety legislation.

The mitigation measures defined in this ESMP will be included in the bidding documents, and their implementation will be ensured by the contractor under the supervision of IPCU and the supervision consultant. This ESMP is a living document and will be updated as necessary during implementation to reflect site conditions, monitoring results, and stakeholder feedback.

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### 3. Legal and Institutional Framework

This ESMP has been developed in line with the World Bank Environmental and Social Framework (ESF) and the relevant Environmental and Social Standards (ESSs), as well as with Turkish national laws and regulations governing environment, labor, occupational health and safety, and construction.

Key applicable legislation includes the Environment Law No. 2872, the Labor Law No. 4857, the Occupational Health and Safety Law No. 6331, and related secondary regulations. In cases where discrepancies arise between national legislation and the WB's ESF, the requirement that ensures a higher level of environmental and social protection will apply.

The implementation of this ESMP will be ensured through the institutional arrangements of the IPCU, with monitoring and supervision carried out by the supervision consultant, and day-to-day compliance ensured by the contractor.

The IRP ESMF is publicly disclosed and can be accessed at the following links:

[Turkish Version](#)

[English Version](#)

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### 4. General Project and Project Area Information

Türkiye faces significant disaster risks due to its seismicity, urbanization, and growing population. The IRP has been designed to address these risks by strengthening critical public buildings and ensuring that they can remain operational during and after disasters. Within this framework, the reconstruction of Yunus Emre Vocational and Technical High School has been selected as one of the subprojects to be financed under *Component 2: Enhancing the Resilience of Critical Buildings and Facilities*.

The main objective of the subproject is to rebuild the school to the highest seismic and climate resilience standards, while equipping it as a self-sufficient post-disaster shelter capable of providing basic services (electricity, water, food, and communication) during the first 72 hours of a disaster. The project will therefore contribute to strengthening preparedness, supporting emergency response capacity, and ensuring continuity of education.

Construction activities will consist of new building works (excavation, reinforced concrete, finishing works, and landscaping) on the site where the former structurally weak building has already been demolished and cleared. These activities are expected to generate temporary, localized, and manageable environmental and social impacts, such as noise, dust, traffic, and waste.

According to Turkish legislation, such school reconstruction projects are not subject to an Environmental Impact Assessment (EIA) under the current EIA Regulation, but must still comply with all relevant environmental, occupational health and safety, and construction management requirements.

This ESMP has therefore been prepared as a guidance document to identify potential risks, propose mitigation measures, and ensure that construction and operation activities are carried out in line with both national regulations and the World Bank ESF.

#### 4.1 Project Description

<b>Subproject Title:</b>	Reconstruction of Schools (Nearly Net-Zero Quality, Self-Sufficient Post-Disaster Facility)
<b>Location:</b>	Doğu Neighborhood, Suna Street, No: 26, Pendik/İstanbul Block 0, Plot 1694
<b>Implementing Institution:</b>	Istanbul Project Coordination Unit (PCU)
<b>Responsible User Institution:</b>	Ministry of National Education (MoNE)
<b>Site Condition:</b>	The site is currently vacant. The former structurally weak school building has already been demolished. Education activities are temporarily continued in another facility, as coordinated and arranged by the Ministry of National Education (MoNE) in line with its official procedures.
<b>Building Information:</b>	Planned as one block, with an approximate enclosed area of 9.158 m <sup>2</sup>
<b>Estimated Cost:</b>	The project consists of 9.158 m <sup>2</sup> of enclosed area, and relevant authorities should develop their own cost estimations as appropriate.
<b>Construction Period:</b>	18 months (Approx.)

#### 4.2 General Information and Objectives

Pendik is a district located on the Asian side of Istanbul Province, within the Marmara Region of Türkiye. It has a predominantly urban character, characterized by extensive residential areas, commercial and industrial zones, and a well-developed network of public services. Positioned along the Marmara Sea and in proximity to major transportation corridors, including highway, rail, and air links, Pendik is a strategically significant district that continues to develop as part of Istanbul's rapidly

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evolving urban landscape. The subproject site is situated in Doğu Neighborhood of Pendik, at Suna Street No:26, Parcel 1694/0. The area is designated as a High School Area under the zoning plan, and the land is state-owned under the Ministry of Treasury and Finance, officially allocated to the Ministry of National Education (MoNE).

The site is currently vacant, as the former structurally weak school building has been demolished. Education activities for Yunus Emre Vocational and Technical High School are temporarily being carried out in another building to avoid disruption during construction, in coordination with the Ministry of National Education (MoNE) and in line with its established procedures.

### ***Building Location***

The subproject is located within an existing urban area characterized predominantly by residential land use. The project site is surrounded by built-up areas and existing public facilities.

The Area of Influence (AoI) is defined at the neighborhood scale, covering the broader built-up area in which the project site is located, including surrounding residential areas and nearby public facilities. Based on the surrounding receptors identified within the AoI, the main sensitive receptors are as follows (approx. straight-line distances):

- Residential buildings: located in close proximity to the project site, with the nearest residential receptors approximately 55–124 m from the site (e.g., Serdarkent Sitesi 5. Blok ~55 m, Özlem Sitesi ~78 m, Çamlık Apartmanı ~87 m, Bankacılar Sitesi 2. Kısım ~124 m).
- Educational facilities: several schools are located within the AoI, approximately 111–324 m from the project site (e.g., Tevfik İleri İmam Hatip Ortaokulu ~111 m, Özel Pendik Balkanlar Koleji ~214 m, İkbal Koleji ~324 m).
- Healthcare facilities: no hospitals or primary healthcare units have been identified within the AoI based on available records.
- Religious facilities: one mosque (Hacı Arif Kut Camii) is located approximately ~269 m from the project site.
- Government/public facilities: Pendik İlçe Emniyet Müdürlüğü is located approximately ~299 m from the project site; Pendik Mezarlığı is located approximately ~248 m from the project site.
- Infrastructure: İSKİ Tavşantepe Water Reservoir (covered) is located approximately ~138 m from the project site.
- Transportation infrastructure: no metro or railway lines are located in close proximity to the project site.

A general view of the project site is presented in Figure 1.

Site photographs (Annex 1) — including views of the entrance, garden, transformer building, and surrounding trees — as well as satellite and aerial imagery (Annex 2) and land registry records (Annex 3) are provided in the annexes to this ESMP. In addition, a location map showing the project site and nearby infrastructure, including the İSKİ Tavşantepe Water Reservoir (covered), is presented in Annex 2.

Annex 3 (Land Register) presents the official title deed information for the project site, including the parcel and block numbers, total land area (9.158 m<sup>2</sup>), land use designation (“High School Area”), and registration under the Ministry of Treasury and Finance, confirming public ownership and allocation to the Ministry of National Education for educational purposes. Annex 4 (Topographic Survey) provides

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detailed information on the site's existing elevation, boundaries, and physical features, supporting the design and layout of the new school building. Annex 5 (Zoning Status Letter) includes the official confirmation of the land-use designation and verifies that the site is planned as a High School Area under the applicable zoning plans.



**Figure 1:** General View of Yunus Emre Vocational and Technical High School (Pendik, Istanbul)

### 4.3 Subproject Description and Activities

The subproject consists of the reconstruction of Yunus Emre Vocational and Technical High School in Pendik, Istanbul. The former school building, identified as structurally weak, has already been demolished. The site is currently vacant and ready for construction works.

The new school will be constructed as a single-block building with a total enclosed area of approximately 9.158 m<sup>2</sup>. It will be designed to meet the highest seismic and climate resilience standards and to function as a self-sufficient post-disaster shelter. Key design features include:

- Additional water storage capacity,
- Renewable energy systems (such as photovoltaic panels),
- Expanded generator capacity, and
- Enhanced communication systems to ensure building functionality during emergencies.

Planned construction activities include:

- Site preparation and excavation,
- Reinforced concrete and superstructure works,
- Interior and exterior finishing works,
- Landscaping and external arrangements, and
- Procurement and installation of building materials and equipment.



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No new infrastructure such as transportation routes, electricity, water, or wastewater lines is required, as the site is already serviced by existing urban infrastructure.

Construction activities are expected to generate typical short-term environmental and social impacts such as dust and noise emission, generation of construction waste, increased traffic, and potential risks to community health and safety (CHS) and occupational health and safety (OHS). These impacts will be mitigated through the implementation of the measures described in this ESMP and the Contractor's Environmental and Social Management Plan (C-ESMP), ensuring compliance with relevant national regulations and the IRP ESMF.

## 5. Environmental and Social Management Plan

This ESMP outlines the key measures that the Contractor and other responsible parties must implement during the subproject activities to prevent, minimize, or mitigate potential environmental and social risks and impacts. It summarizes site-specific risks identified for the reconstruction of Yunus Emre Vocational and Technical High School, together with the corresponding mitigation measures, monitoring indicators and frequency, assigned responsibilities, indicative costs and the overall roles of all parties involved in project implementation.

The ESMP serves as a practical tool to ensure that all project-related risks—including environmental, occupational health and safety, community health and safety, waste management, and stakeholder engagement—are managed in line with the World Bank ESF and the relevant national legislation.

The **Supervision Consultant** will be responsible for monitoring the implementation of the mitigation measures, assessing the Contractor's environmental and social management system and performance, organizational capacity, and site-specific sub-plans. The Consultant will also review the Contractor's ESMP (C-ESMP) and provide recommendations for improvement. The **Contractor** is obliged to prepare, adopt, and implement the Contractor's Environmental and Social Management Plan (C-ESMP), based on this subproject's ESMP, **prior to the commencement of civil works**, ensuring that all environmental and social commitments are fully met.

In addition to C-ESMP, the **Contractor will prepare and submit the following** sub-management plans **for review by the Supervision Consultant and approval by IPCU:**

- Waste Management Plan
- Labor Management Plan (LM Plan)
- Occupational Health and Safety Plan (OHS Plan)
- Community Health, Safety and Traffic Management Plan
- Emergency Response Plan (ERP)
- Chance Find Procedures
- Grievance Mechanism (GM)

**All sub-management plans will be submitted and approved before construction works begin** and will remain in force throughout the construction period.

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**Table 1** Environmental and Social Management Plan

Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
General for All Construction Works									
Environmental and Social (E&S) Management	Contractor will prepare and submit for approval and subsequently implement its Contractor ESMP (C-ESMP). <b>The C-ESMP should be submitted prior to the commencement of construction works and no construction activities will be carried out under the sub-project until it is reviewed and approved by the IPCU through support from the Supervision Consultant.</b> The C-ESMP will include at least the following site-specific management plans: <ul style="list-style-type: none"><li>Occupational health and safety (OHS) management plan including risk assessment and emergency response plan (see the outline in ANNEX 6 and ANNEX 9 of the Environmental and Social Management Framework (ESMF) of the project)</li><li>Community health and safety (CHS) management plan including traffic management plan (see outline in ANNEX 7 of ESMF of the project)</li><li>Waste management Plan (see ANNEX 5 of ESMF of the project)</li><li>Chance Finds Procedures (see ANNEX 4 of ESMF of the project)</li><li>Labor Management Plan (to be prepared in accordance with project LMP)</li><li>Grievance mechanism (GM) for both community and workers.</li></ul>	X	X		All sub-management plans are approved prior to construction and implemented throughout the construction period		X		Contractor (Implementation)  IPCU/Supervision Consultant
	<b>The Contractor shall hire or appoint full-time one environmental and social and one OHS specialists</b> prior to the commencement of construction works. <b>The Contractor shall submit the CVs of specialists for approval to IPCU via Supervision Consultant.</b> These specialists should be present at the site throughout the construction period.	X	X		Relevant E&S staff is mobilized and maintained throughout the	X			Contractor (Implementation)  Supervision Consultant

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Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
					construction period				
	<ul style="list-style-type: none"> <li>The Contractor will prepare a training program and provide training to all its staff, before they start working on site, on basic environmental, social, health and safety (ESHS) risks associated with the proposed construction works and the workers' responsibility. The training program <b>shall be repeated on quarterly basis</b>. The Contractor's quarterly training program will also cover topics related to Code of Conduct (CoC) such as sexual harassment particularly towards women and children, violence, including sexual and/or gender-based violence and respectful attitudes while interacting with the local community.</li> </ul>	X	X		Training program approved and all relevant staffed trained  Training records		X		Contractor (Implementation)  Supervision Consultant
<b>Resource Efficiency and Pollution Prevention</b>	To address the identified risks and enhance resource efficiency and pollution prevention, the following measures will be implemented: <ul style="list-style-type: none"> <li>Ensure that all retrofitted buildings achieve at least Turkish Class C Energy Performance Certification standards (TS825) and all newly constructed buildings achieve at least Class B.</li> <li>Integrate renewable energy systems, such as solar panels, to reduce energy consumption and ensure operational continuity during disasters.</li> <li>Install water-saving systems, including low-flow toilets, efficient taps, and showerheads, and implement rainwater harvesting and greywater reuse where feasible and/or applicable.</li> <li>Reuse demolition materials (e.g., debris as filling material) and ensure high percentage of recycling of iron and other recyclable materials.</li> <li>Enhance green infrastructure by creating parks, green roofs, and vegetative buffers to manage stormwater, mitigate urban heat effects, and conserve biodiversity where feasible and/or applicable.</li> <li>Regularly monitor and evaluate the performance of nature-based</li> </ul>	X	X		Compliance with energy and water efficiency standards, proper waste and pollution management , implementation of nature-based solutions, and stakeholder feedback resolution		X		Contractor (Implementation)  Supervision Consultant

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Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	<p>solutions to ensure their long-term effectiveness.</p> <ul style="list-style-type: none"> <li>The areas where waste management will be carried out during the operation process should be determined at the planning stage.</li> <li>Conduct a tree survey during the planning phase to identify and document existing trees on the site, ensuring protection and conservation of mature trees wherever possible.</li> <li>Tree planting and the use of fire-resistant native plant species in landscaping projects can mitigate urban heat island effects while supporting ecological functions.</li> <li>Nature-based solutions, such as rainwater gardens and permeable surfaces, can reduce runoff, recharge groundwater, and enhance local ecosystems.</li> </ul>								
<b>Air Pollution (Dust and Exhaust)</b>	<ul style="list-style-type: none"> <li>Minimize dust from exposed work sites by applying water on the ground regularly during the dry season.</li> <li>Construction debris shall be kept in a controlled area and sprayed with water mist to reduce debris dust especially during the dry season</li> <li>Keep stockpiles of aggregate materials covered to prevent suspension or dispersal of fine soil particles during windy days or disturbances by stray animals. In case of pneumatic drilling during excavation, dust shall be suppressed by ongoing water spraying and/or construction dust screen enclosures at the site.</li> <li>The surrounding environment, such as roads, shall be kept free of debris to minimize dust.</li> <li>Trucks transporting excavated materials or construction waste shall have their loads securely covered to prevent dust and spillage during transit.</li> <li>There shall be no open burning of construction or waste materials at the site.</li> </ul>		X		<p>Visual inspection of air quality control measures</p> <p>Records of maintenance</p> <p>Records of complaints</p>	X			<p>Contractor (Implementation)</p> <p>Supervision Consultant</p>

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Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
<b>Noise</b>	<ul style="list-style-type: none"> <li>Limit construction activities to hours specified by national regulations, and coordinate with nearby communities to schedule noisy tasks during times that cause minimal disturbance.</li> <li>During operations, equipment will be placed as far away from residential/community areas as possible.</li> <li>All equipment will be maintained to keep it in good working order by manufacturing maintenance procedures and installing acoustic enclosures around generators to reduce noise levels.</li> <li>Use when needed and feasible noise-control methods such as fences, barriers or deflectors (such as muffling devices for combustion engines or planting of fast-growing trees)</li> <li>Avoid the unnecessary use of alarms, horns and sirens.</li> <li>Minimize project transportation through community areas.</li> <li>Maintain a buffer zone (such as open spaces, rows of trees or vegetated areas) between the project site and residential areas to lessen the impact of noise to the living quarters.</li> <li>Noise measurements shall be conducted if any grievance regarding noise generation is received from the nearest receptors. If measured levels are above limit values, mitigation measures shall be enhanced in this respect, i.e., installing acoustic barriers for mechanical equipment, limiting the hours of operation for specific pieces of equipment or operations, etc.</li> </ul>		X		Visual inspection of noise control measures Records of complaints	X			Contractor (Implementation)  Supervision Consultant
<b>Health and Safety</b>  OHS-related risks due to unsafe practices and hazards at work sites such as	When planning activities, discuss steps to avoid people getting hurt. It is useful to consider: <ul style="list-style-type: none"> <li>Construction place: Are there any hazards that could be removed or should warn people about?</li> <li>The people who will be taking part in construction: Do the participants have adequate skill and physical fitness to perform</li> </ul>	X			Visual inspection  Employee records	X			Contractor (Implementation)  Supervision Consultant

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Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
work at height, rotating and moving equipment, electrical safety, working with hazardous material, etc.	<p>their work safely?</p> <ul style="list-style-type: none"> <li>The equipment: Are there checks you could do to make sure that the equipment is in good working order? Do people need any particular skills or knowledge to enable them to use it safely?</li> <li>Electricity Safety: Do any electricity good practices such as the use of safe extension cords, voltage regulators and circuit breakers, labels on electrical wiring for safety measures, awareness on identifying burning smells from wires, etc. apply at the site? Is the worksite stocked with voltage detectors, clamp meters and receptacle testers?</li> </ul>				Equipment				
	<ul style="list-style-type: none"> <li>Appropriate signposting of the construction sites will inform workers of key rules and regulations to follow.</li> <li>The contractor's OHS specialist will provide a brief daily toolbox talk to the construction workers on ESHS risks associated with the construction activity that will be carried out on that particular day that particular day.</li> <li>The Contractor will ensure a safe working environment for the workers and before construction activities will supply appropriate personal protective equipment (PPE) in line with international best practice and Turkish Legislation (hard hats, gloves, dust masks, goggles, harnesses and safety boots, etc.).</li> <li>All activities will be implemented in line with both the Law on Occupational Health and Safety (Official Gazette No.:28339, dated June 30, 2012) and its relevant regulations and also with the World Bank Group EHS Framework.</li> <li>The Contractor will Immediately notify the IPCU (through supervision consultants) about any serious incident which may have significant adverse effects on the environment, the affected communities, the public or workers. Then, IPCU will notify the World Bank about any serious incident in 48 hours and send an incident investigation report together with the root-cause analysis</li> </ul>		X		<p>Visual inspection of control measures</p> <p>OHS records</p> <p>Employee records</p> <p>Incident statistics and records, including near misses</p> <p>Records of worker's complaints</p>	X			<p>Contractor (Implementation)</p> <p>Supervision Consultant</p>

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Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	<p>and corrective action plan no later than 10 days to the World Bank.</p> <ul style="list-style-type: none"> <li>• Keep the worksite clean and free of debris on a daily basis.</li> <li>• The first aid kit should be equipped with bandages, antibiotic creams, etc. or delivered to health institutions.</li> <li>• Following safety guidelines for the storage, transport, and distribution of hazardous materials aiming to minimize the potential for misuse, spills, and accidental human exposure.</li> <li>• Keep corrosive fluids and other toxic materials in properly sealed containers for collection (considering its MSDS) and disposal in properly secured areas.</li> <li>• Ensure structural openings are covered/protected adequately.</li> <li>• Secure loose or light material that is stored on roofs or open floors.</li> <li>• Keep hoses, power cords, welding leads, etc. from laying in heavily travelled walkways or areas.</li> <li>• During heavy rains or emergencies of any kind, suspend all work.</li> <li>• Follow the below measures for construction involving work at height: <ul style="list-style-type: none"> <li>• Do as much work as possible from the ground.</li> <li>• Do not allow people with the following personal risks to perform work at height tasks: eyesight/balance problem; certain chronic diseases – such as osteoporosis, diabetes, arthritis or Parkinson’s disease; certain medications – sleeping pills, tranquilizers, blood pressure medication or antidepressants; recent history of falls – having had a fall within the last 12 months, etc.</li> <li>• Only allow people with sufficient skills, knowledge and experience to perform the task.</li> <li>• Check that the place (e.g., a roof) where work at height is to be undertaken is safe.</li> </ul> </li> </ul>								



## ISTANBUL RESILIENCE PROJECT

Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	<ul style="list-style-type: none"> <li>Take precautions when working on or near fragile surfaces.</li> <li>Clean up oil, grease, paint, and dirt immediately to prevent slipping in accordance with Emergency Response Plan; and</li> <li>Provide fall protection measures e.g. safety harness, and simple scaffolding/guard rail for works over 4 meters from the ground.</li> <li>The contractor shall hire trained operators for the safe operation of specialized construction's vehicles</li> </ul>								
<b>Community Health and Safety</b>  Community health and safety risks associated with construction activities, including health issues arising from exposure to waste, stagnant water, wastewater, particulate matter, and construction workers, as well as traffic and road-related risks caused by increased traffic volume and the movement of heavy-duty vehicles due to inadequate construction and traffic management.	<ul style="list-style-type: none"> <li>Rope off construction area and secure materials stockpiles/ storage areas from the public and display warning signs including at unsafe locations.</li> <li>Do not allow the entrance of unauthorized person in construction areas.</li> <li>Regularly drain stagnant water from construction areas to prevent the breeding of mosquitoes and other disease vectors.</li> <li>Use covered and sealed storage for wastewater to prevent leaks and odors, while maintaining safe drainage systems to avoid contamination of nearby water bodies.</li> <li>Provide clean and well-maintained sanitation facilities for workers, including toilets and washing stations.</li> <li>The construction site security personnel must be trained and officially certified.</li> <li>Control the driving speed of vehicles particularly when passing through a community or nearby school, health center or other sensitive areas.</li> <li>If school children are in the vicinity, include traffic safety personnel to direct traffic during school hours, if needed.</li> <li>The project site must be lit during the night.</li> <li>The surrounding construction area should be kept clean, without waste disposed of there. The broken glass should be cleaned immediately to avoid any fires.</li> </ul>		X		Visual inspection of control measures  Traffic accident records  Records of complaints	X			Contractor  Consultant (Supervision)

## ISTANBUL RESILIENCE PROJECT

Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	<ul style="list-style-type: none"> <li>Following safety guidelines for transportation of hazardous materials to the site aiming to minimize the potential for spills and accidental human exposure due to traffic accidents.</li> <li>Effective communication systems are needed to inform communities about project activities, potential risks, and emergency procedures.</li> <li>Regular maintenance such as periodical control of vehicles to minimize potentially serious accidents caused by equipment malfunction or premature failure.</li> <li>The public will be informed about the work to be carried out, including the measures taken regarding communicable diseases relating to labor influx and -post-disaster context (i.e., infectious disease outbreaks), using appropriate communication tools and methods (e.g., online/virtual and/or physically) in areas accessible to all stakeholders (including work sites).</li> <li>In case of any epidemic or pandemic / communicable disease, including infectious disease outbreaks, the guidance, guidelines, and recommendations to be provided by the Ministry of Health, the Ministry of Family and Social Services, the Ministry of Labour and Social Security, and the World Health Organization (WHO) will be followed, and all relevant measures will be taken for both employees and workplaces in terms of OHS and CHS. In addition, all construction works will follow the World Bank guidelines to minimize the risk of infectious disease outbreaks transmission during the execution of civil works.</li> <li>Include evacuation protocols, first aid training, and clear communication strategies in the ERP to protect community health and safety.</li> <li>Any traffic diversions should take into account the needs of disabled persons.</li> <li>The Contractor will ensure the construction site is properly</li> </ul>								

## ISTANBUL RESILIENCE PROJECT

Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	<p>secured and construction-related traffic regulated properly (including proper route planning). This will include but not be limited to:</p> <ul style="list-style-type: none"> <li>• Signposting, warnings, barriers, and traffic diversions: the site will be visible, and the public warned of all potential hazards.</li> <li>• Traffic management system and staff training, especially for site access and near-site heavy traffic. Provision of safe passages and crossings for pedestrians where construction traffic interferes.</li> <li>• Adjustment of working hours to local traffic patterns, e.g. avoiding major transport activities during rush hours or times of livestock movement.</li> <li>• Active traffic management by trained and visible staff at the site, if required for a safe and convenient passage for the public.</li> </ul>								
<p><b>Water Quality and Wastewater:</b> Water pollution in nearby surface waters due to wastewater/waste generated at the construction area due to construction activities</p>	<ul style="list-style-type: none"> <li>• The site will establish appropriate erosion and sediment control measures such as e.g. hay bales and/or silt fences to prevent sediment from moving off-site and causing excessive turbidity in nearby surface waters.</li> <li>• Minimize storage or disposal of generated wastewater on the site.</li> <li>• Temporary or final waste disposal and wastewater discharge without treatment near/in surface waters is strictly forbidden to prevent possible adverse impacts on surface waters. No soiled materials, solid wastes, toxic or hazardous materials should be stored in, poured into or thrown into water bodies for dilution or disposal.</li> <li>• Construction vehicles and machinery will be washed only in designated areas where runoff will not pollute natural surface waters.</li> <li>• Wastewater generated at the construction site will be connected to the sewerage system, if possible, and approved by local authorities. If this is not possible, it will be deposited in the septic tank that will be impervious, in accordance with “Regulation on</li> </ul>		X		<p>Visual inspection of control measures</p> <p>Septic tank effluent disposal records (if any)</p> <p>Effluent quality measurement records (if any)</p> <p>Records of complaints</p>	X			<p>Contractor (Implementation) Supervision Consultant</p>

## ISTANBUL RESILIENCE PROJECT

Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	<p>Pit Opening Where Sewer System Construction is not Applicable” published in Official Gazette No: 13783 dated 19.03.1971. Toilets with temporary septic tank might be used for this purpose as well. Septic tank effluent will be removed periodically by sewage trucks, and disposal will be provided within the scope of the protocol to be made with the relevant municipality that has a licensed wastewater treatment plant (WWTP). The Protocol will be submitted to the IPCU.</p> <ul style="list-style-type: none"> <li>Activities should not affect the availability of water for drinking and hygienic purposes.</li> <li>The flow of natural waters should not be obstructed or diverted in another direction, which may lead to the drying up of river beds or flooding of settlements.</li> <li>Separate concrete works in waterways and keep concrete mixing separate from drainage leading to waterways.</li> </ul>								
<b>Soil and Groundwater Quality:</b> Soil and groundwater pollution due to improper waste management and accidental spills, and soil erosion	<ul style="list-style-type: none"> <li>Apply the mitigation measures specified in the “Solid and Hazardous Waste” section for proper waste management. Residual (left out) concrete in concrete mixers will not be allowed to wash out into the construction site, its vicinity, or access roads of construction sites. Related trainings will be provided to concrete mixer drivers.</li> <li>Hazardous and chemicals and materials will be secured in a designated storage area to prevent spillage and tip-over.</li> <li>Semi-used chemical-containing containers will have lids and lids will be tightened while they are not in use.</li> <li>In case of a spill of any hazardous material or hazardous wastes, spill prevention methods mentioned in ERP will be put in place in order to limit the exposure area. Workers who might intervene in such incidents should have relevant trainings on emergency response to spills.</li> <li>Proper spill kits will be placed at appropriate locations in the</li> </ul>		X		Visual inspection of control measures Incident records Training records Records of complaints	X			Contractor <i>(Implementation)</i>  Supervision Consultant

## ISTANBUL RESILIENCE PROJECT

Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	construction area. <ul style="list-style-type: none"> <li>• Schedule construction during the dry season, as appropriate.</li> <li>• Contour and minimize the length and steepness of slopes.</li> <li>• Cover with topsoil and re-vegetate (plant grass, fast-growing plants/bushes/trees) construction areas quickly once work is completed.</li> </ul>								
<b>Waste Management</b> EHS risks due to inappropriate management of waste generated due to construction activities (such as construction demolition wastes, hazardous waste, biodegradable waste, recyclable waste, non-hazardous waste, etc.)	<ul style="list-style-type: none"> <li>• Excavation soil, construction and demolition waste Dumping Permit must be obtained from the Municipality.</li> <li>• Excavation waste will be re-used for backfilling purposes as much as possible and recovery and other re-use options will be considered as appropriate (except asbestos or asbestos-containing waste).</li> <li>• Recycling and reusing materials during demolition and construction reduces demand for raw natural resources, indirectly supporting sustainable management practices.</li> <li>• The excess excavation waste shall be transported and disposed of separately by licensed transport vehicles to existing licensed excavation waste storage area(s), identified by the relevant governmental authorities, in the district/region.</li> <li>• On-site storage of wastes prior to final disposal (including earth dug for foundations) should be at least 300 meters from rivers, streams, lakes and wetlands.</li> <li>• After each construction site is decommissioned, all debris and waste shall be cleared.</li> <li>• Keep the records of waste generation and disposal.</li> </ul>	X	X		Visual inspection of control measures Waste generation and disposal records Training records Records of complaints	X			Contractor (Implementation)  Supervision Consultant
	<ul style="list-style-type: none"> <li>• Manage wastes in accordance with the waste management hierarchy (prevent, reduce, reuse, recycle, recover, dispose) and train personnel to raise awareness on waste management.</li> <li>• Temporarily storage on site of all hazardous or toxic substances will be in safe containers labelled in line with Material Safety</li> </ul>								

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Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	<p>Data Sheet (MSDS), with details of composition, properties, and handling information.</p> <ul style="list-style-type: none"> <li>• Segregate waste as recyclable, hazardous and non-hazardous waste.</li> <li>• Non-hazardous wastes, inert and biodegradable wastes and also recyclables must be collected separately, and special attention must be paid to prevent hazardous wastes in leak-proof container to prevent spillage and leaching in case of mixing with other types of waste.</li> <li>• Collect, store and transport waste to appropriately designated /controlled licensed disposal areas/facilities (such as excavation waste storage areas, sanitary landfills, recycling/recovery facilities, etc.). Submit an official letter to IPCU stating that these wastes will be accepted at licensed sites</li> <li>• Temporary waste storage area (to be established at the construction area) should be on impermeable ground, covered with a roof, and equipped with a suitable drainage system, proper spill kits and appropriate firefighting equipment. Wastes shall be temporarily stored in this area in separate compartments (labelled with waste codes) according to their types in order not to react with each other. Hazardous wastes shall be stored in the temporary waste storage area for a maximum of six (6) months and non-hazardous wastes for a maximum of one year.</li> <li>• Hazardous waste shall be transferred to a licensed disposal facility via licensed waste transportation companies, and recyclable wastes to a relevant licensed recycling/recovery facility. All protocols and waste logs shall be submitted to the IPCU.</li> <li>• Train workers on correct transfer and handling of fuels and other substances and require the use of gloves, boots, aprons, eyewear and other protective equipment for protection in handling highly</li> </ul>								

## ISTANBUL RESILIENCE PROJECT

Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	hazardous materials.								
<b>Stakeholder Engagement and Grievance Mechanism</b>  Construction-related complaints and temporary disruption to the local community including eligible property owners	<ul style="list-style-type: none"> <li>Follow the relevant measures suggested in the SEP.</li> <li>Early liaison and effective communication shall be carried out with people who may be affected by the work of the contractor and supervision consultant.</li> <li>Implementation of a program of ongoing liaison and respect for the local environment and residences shall be formed</li> <li>The <b>supervision consultant will appoint a dedicated person(s)</b> accountable for community liaison who will be focused on engaging with the community to provide the appropriate information and to be the first line of response to resolve issues of concern.</li> <li>The Project Grievance Mechanism shall be implemented through the opening and closing of forms and complaints.</li> <li>The names and contact telephone numbers and e-mail addresses of all site personnel with responsibilities for both supervision and management of the works will be displayed on the site information boarding.</li> <li>Once planning consent has been obtained, formal contact will be established with the mukhtar of the neighbourhood and those who could potentially be affected by the construction will be informed via mukhtar. This will include consultation with relevant E&amp;S risk management instruments and identifying any particularly sensitive times of the day.</li> <li>Outside normal working hours, security personnel will act as the main point of contact via a dedicated phone number. Security will alert the person(s) accountable for liaison if necessary (available 24 hours).</li> <li><b>All workers will sign/commit to and be trained on the Code of Conduct</b> to manage the potential adverse impacts on social cohesion and Sexual Exploitation and Abuse/Sexual Harassment</li> </ul>	X	X		Records of complaints Stakeholder engagement records		X		IPCU  Contractor (Implementation)  Supervision Consultant

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Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	(SEA/SH) risks. <ul style="list-style-type: none"> <li>Any complaints will be logged, fully investigated, and responded to quickly, advising what action has been taken. Complaints will be registered and reported to the Contractor, Training Consultant, Supervision Consultant and also IPCU.</li> <li><b>Public notice boards will be established at site entrances</b> during the Planning and Construction phases, providing relevant contact details of the for liaison including environmental matters.</li> </ul>								
<b>Labour and Working Conditions:</b> Risks associated with potential labour influx (such as child labour risks, gender-based violence and harassment, human rights risks, etc.) and other labour issues	<ul style="list-style-type: none"> <li><b>Follow the relevant measures in Labour Management Plan (LM Plan) to be prepared by the Contractor</b> in accordance with project LMP.</li> <li>Workers will be provided with information and documentation that is clear and understandable regarding their terms and conditions of employment such as their rights under national labour and employment law (which will include any applicable collective agreements).</li> <li>Workers will be paid on a regular basis as required by national law and project LMP.</li> <li>Workers will be provided with adequate periods of rest per week, annual holiday and sick, maternity and family leave, as required by national law and project LMP.</li> <li>Workers will receive written notice of termination of employment and details of severance payments in a timely manner.</li> <li>Workers will be employed on the principle of equal opportunity and fair treatment, and there will be no discrimination with respect to any aspects of the employment relationship.</li> <li>Project workers, including specific groups of workers, such as women, people with disabilities and migrant workers will be provided with appropriate measures of protection and assistance in line with ESS2 of WB ESF. This process will be executed in</li> </ul>		X		Visual inspection of control measures  Health records  Employee records  Training records  Records of worker's complaints	X			Contractor (Implementation)  Supervision Consultant



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Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	<p>accordance with the project LMP.</p> <ul style="list-style-type: none"> <li>Workers are allowed to participate, or seek to participate, in workers' organizations and collective bargaining or alternative mechanisms.</li> <li>Children under the minimum age of 18 will not be employed or engaged by the Contractor in connection with this sub-project.</li> <li>Forced labor, which consists of any work or service not voluntarily performed that is exacted from an individual under threat of force or penalty, will not be used in connection with this sub-project.</li> <li>Prior to commencement of any activities at the project site, a worker's GM will be established by the Contractor at the construction site for all workers to raise workplace concerns. Contact details of the worker's GM will be provided to workers during the induction training.</li> <li>All workers will receive training about their rights under national labour and employment law and regarding the GM upon recruitment and before the implementation of the work.</li> <li>Code of Conduct will be shared with project workers during employment. All workers are obliged to comply with the Code of Conduct and sign relevant documentation at the time of employment.</li> <li>Movement in and out of the construction site will be controlled, and unauthorized access to the site will be prevented.</li> <li>Contractor will confirm that workers are fit for work before they start work, paying special attention to workers with underlying health issues or who may be otherwise at risk.</li> <li>The Contractor shall provide information and awareness of communicable diseases to workers.</li> <li>The Contractor shall arrange safe drinking water, adequate toilet facilities for both genders, accommodation, rest and dining areas</li> </ul>								

## ISTANBUL RESILIENCE PROJECT

Potential Risks and Impacts	Proposed Mitigation Measures	Phase			Indicators for monitoring	Frequency of Monitoring			Responsibility for implementation and monitoring
		Planning	Construction	Operation		Continuous	Monthly	Quarterly	
	<ul style="list-style-type: none"> <li>for the workers.</li> <li>The Contractor shall provide a first aid kit with bandages, antibiotic cream, etc. or health care facilities, and shall identify and train an adequate number of workers to provide first aid during medical emergencies.</li> </ul>								
<b>Cultural Heritage</b>  Chance Find	<ul style="list-style-type: none"> <li>Effective communication with local authorities, heritage organizations, and the community will ensure proper handling of any cultural heritage</li> <li>No disturbance of cultural or historic sites.</li> <li>If encountered with any cultural heritage/assets during construction works (especially excavation and earthworks) apply the chance finds procedure (see <b>Error! Reference source not found.</b> of ESMF of the project).</li> </ul>	X	X		Chance finds records		X		IPCU  Contractor (Implementation)  Supervision Consultant
<b>Biodiversity:</b> Potential risks to flora and fauna due to construction activities and improper waste management	<ul style="list-style-type: none"> <li>According to Planned Areas Development Regulations (published in the Official Gazette dated July 03, 2017, and numbered 30113 and Attachment: RG-31/12/2022-32060) for residential, trade, tourism, education, worship, health, and sports parcels: 1 tree per 30 m<sup>2</sup> of area outside the building footprint. If planting on the parcel is not feasible, trees must be planted in designated public areas per zoning plans</li> <li>Tree planting and the use of fire-resistant native plant species in landscaping projects can mitigate urban heat island effects while supporting ecological functions</li> <li>N</li> </ul>		X		Tree plantation records  Screening  Visual inspection of control measures			X	Contractor (Implementation)  Supervision Consultant

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### 6. Roles and Responsibilities

The activities to be carried out under the Site-Specific Environmental and Social Management Plan (ESMP) and the parties responsible for these activities are presented in Table 2.

**Table 2** Roles and Responsibilities

Responsible Party	Roles and Responsibilities
IPCU	<ul style="list-style-type: none"> <li>• Hire/appoint one environmental, one social, and one OHS specialist to ensure the effective management and monitoring of environmental, social, and OHS risks in compliance with project requirements.</li> <li>• Through its environmental, social and OHS specialists;               <ul style="list-style-type: none"> <li>- Coordinate closely with local authorities, contractors, and community leaders to ensure alignment with project goals, environmental and social requirements, and stakeholder expectations.</li> <li>- Develop and maintain a centralized database to track the implementation of environmental and social mitigation measures, grievances, and monitoring data, ensuring accessibility and up-to-date information for reporting to the World Bank and other stakeholders.</li> <li>- Provide oversight, support, and quality control for field staff and contractors working on environmental and social risk management.</li> <li>- Ensure subprojects are screened against the Exclusion List (Table 5 of ESMF of the project).</li> <li>- Prepare E&amp;S Screening Forms for each of the subprojects and submit them to the WB for approval.</li> <li>- For activities requiring ESMPs, prepare site-specific ESMPs by customizing the project level ESMP (Annex-3 of ESMF of the project) and submit at least first five (5) ESMPs for prior review and no objection by the WB for disclosure and consultation purposes.</li> <li>- Disclose and consult upon the WB cleared version of the site specific ESMPs prior to the initiation of the tendering process. Following the consultations, update the site-specific ESMPs to incorporate the outcomes of the consultations and submit it to the WB's clearance for tendering purposes.</li> <li>- Ensure all tender, bidding and contract documents include relevant E&amp;S management provisions and references to relevant E&amp;S instruments (i.e. ESMPs, SEP, LMP, etc.).</li> <li>- Ensure site-specific ESMPs are annexed to the relevant tendering documents.</li> </ul> </li> <li>• Train central and field staff, as well as contractors, on implementing the ESMF and associated plans.</li> <li>• Prior to commencement of civil works, review and approve C-ESMP, LM Plan and E&amp;S sub-management plans to be prepared by the contractor and ensure their implementation throughout the duration of subproject implementation.</li> <li>- Visit and monitor E&amp;S performance of construction sites monthly and maintain all correspondences with governmental authorities.</li> <li>- Establish and maintain a grievance mechanism and resolve complaints at all levels.</li> <li>- Notify the World Bank of any serious E&amp;S incidents within 48 hours and provide incident reports with root cause analysis and corrective actions within 10 days.</li> <li>- Oversee the implementation and monitoring of environmental and social mitigation measures.</li> </ul>

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	<ul style="list-style-type: none"> <li>- Maintain documentation of progress and prepare consolidated reports for submission to the World Bank on a quarterly basis.</li> </ul>
<b>Supervision Consultants (Construction)</b>	<ul style="list-style-type: none"> <li>• Overseeing daily implementation and monitoring of environmental, social and health and safety (ESHS) mitigation measures, and report progress and ESHS performance of the sub-projects to the implementing IPCU monthly.</li> <li>• Ensure contractors comply with legislation, site-specific ESMPs and relevant E&amp;S sub-management plans.</li> <li>• Maintain one OHS specialist and one Environmental and Social Specialist with relevant certification and/or experience in charge of E&amp;S management, in line with the implementation arrangements defined in the Supervision Consultant's Terms of Reference and the specific needs of the sub-project.</li> <li>• Daily on-site monitoring of the implementation of E&amp;S mitigation measures will be carried out by the Contractor's designated E&amp;S personnel and verified through regular site visits by the Supervision Consultant. The IPCU will exercise oversight through review of site records, supervision reports, and monthly consolidated E&amp;S performance reports submitted in Section 5.1.c. of IRP ESMF.</li> <li>• <b>Prior to commencement of any construction works on site</b>, in coordination with IPCU, review and approve C-ESMP, LM Plan and E&amp;S sub-management plans prepared by the contractor and ensure their implementation throughout the duration of subproject implementation. All approved documents will be submitted to IPCU within 5 business days. Any deficiencies or non-compliances identified by IPCU will be communicated to the contractor by the supervisor, and the contractor will be required to address them within 15 business days.</li> <li>• Provide training to contractors on E&amp;S and OHS measures.</li> <li>• In close collaboration with the IPCU, ensure effective implementation of the SEP at the site level.</li> <li>• When/where relevant, address grievances received from the stakeholders.</li> <li>• Inform the IPCU about serious E&amp;S (including OHS) incidents immediately.</li> </ul>
<b>Contractors</b>	<ul style="list-style-type: none"> <li>• Prior to commencement of any civil works prepare C-ESMP, LM Plan and relevant E&amp;S sub-management plans and submit these documents to the IPCU for their review and approval.</li> <li>• Maintain full-time OHS specialist and one full-time Environmental and Social Specialist with relevant certification and/or experience in charge of E&amp;S management throughout the construction period, in line with the staffing arrangements defined in the IRP ESMF and reflected in Table 1 and Table 3 of this ESMP.</li> <li>• Ensure implementation of and compliance with the Project's environmental and social mitigation measures as outlined in the C-ESMP, LM Plan and relevant E&amp;S sub-management plans, and contract documents, and ensure adherence to national and local legislation.</li> <li>• Address construction-related grievances as per the GM procedure described in the Project SEP and escalate unresolved issues to Supervision Consultants/IPCU immediately.</li> <li>• Notify Supervision Consultant/IPCU through of any serious E&amp;S incidents immediately.</li> <li>• Monitor site activities on daily basis and report on the E&amp;S performance to supervision consultants/IPCU on monthly basis.</li> <li>• Provide regular training and capacity-building sessions for the workforce on, but not limited to, E&amp;S risk management (labor rights and obligations under the LMP, Stakeholder engagement practices based on SEP requirements,</li> </ul>

## ISTANBUL RESILIENCE PROJECT

	ERP, OHS plan, community safety and traffic management plan, waste management plan, Code of Conduct, etc.)
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## **7. Capacity Building and Training**

The Contractor shall design and implement a structured training program for all project workers and relevant stakeholders. At a minimum, the following trainings will be delivered and repeated periodically:

- Environmental and Social Management & Occupational Health and Safety Induction Training – for all workers before starting site activities.
- Site Access and Orientation Training – including induction for visitors and orientation for newly mobilized workers.
- Traffic and Pedestrian Safety Training – covering movement of heavy vehicles, safe pedestrian crossings, and community-sensitive driving practices.
- Code of Conduct Training – addressing respectful workplace practices, sexual harassment prevention, and interaction with local communities.
- Gender-Based Violence (GBV), Sexual Exploitation and Abuse/Sexual Harassment (SEA/SH) Training – focusing on awareness, prevention, and survivor-centered response.
- Waste Management Training – segregation, storage, transport, and safe handling of construction and hazardous wastes.
- Emergency Preparedness and Response Training – including fire safety, evacuation drills, spill response, and first aid.
- Incident and Accident Reporting Training – procedures for immediate notification, root cause analysis, and corrective actions.
- Grievance Mechanism (GM) Training – how workers and community members can access and use the GM system.
- Stakeholder Engagement and Communication Training – for E&S staff and supervisors to ensure meaningful interaction with local communities.

The Contractor is responsible for organizing and financing these trainings, either internally or through external certified providers.

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### 8. Implementation Schedule and Cost Estimates

An indicative cost schedule has been prepared for the mitigation and capacity building measures to be implemented throughout the Project.

**Table 3** Indicative ESMP Implementation Budget<sup>1</sup>

Activity/Cost Item	Potential Cost (USD)
Full-time Environmental, Social & OHS Consultants	80.000,00 USD
Monitoring / Site Visits / C-ESMP Preparation	10.000,00 USD
Trainings, Awareness, Capacity Building	15.000,00 USD
Implementation of SEP & ESMP Measures	10.000,00 USD
Communicable Disease Prevention	5.000,00 USD
<b>TOTAL</b>	<b>120.000,00 USD</b>

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<sup>1</sup> These indicative costs are covered under the Project budget and provided for planning purposes. Contractors shall reflect their own implementation costs in their bids.

### 9. Stakeholder Engagement and Grievance Mechanism

Stakeholder engagement is an inclusive and continuous process to be carried out throughout the Project lifecycle. It supports the establishment of strong, constructive, and responsive working relationships and is essential for the successful management of the Project's environmental and social (E&S) risks and impacts.

Within the scope of the Istanbul Resilience Project (IRP), a Stakeholder Engagement Plan (SEP) has been prepared to guide structured engagement with stakeholders, including the management and users of potentially affected or directly benefiting buildings. The SEP facilitates the management of stakeholder expectations and risks, helps reduce potential conflicts and delays, and ensures early, frequent, and transparent communication.

The SEP also establishes accessible and inclusive tools for affected people to raise concerns, suggestions, and grievances, enabling the Istanbul Project Coordination Unit (IPCU) and other responsible institutions to respond and manage issues effectively.

During project preparation, consultation meetings were organized with representatives from public institutions, local authorities, school administrations, teachers, parents, and community members. In these meetings, the Project's financing sources, objectives, components, and eligibility criteria for building selection were presented. The concerns, questions, and feedback of participants were documented and reflected in the SEP.

Following the disclosure of draft version of this site-specific ESMP on 04 February 2026, and a public consultation meeting was held on 12 February 2026 at 10.30 in relation to the Yunus Emre Vocational and Technical High School subproject. The meeting took place at the Pendik ITO Trade Vocational and Technical High School Conference Hall, Pendik, Istanbul, and was organized in line with the stakeholder engagement and information disclosure standards of the IRP.

The invitation to the meeting was formally conveyed through the Provincial Directorate of National Education, as the beneficiary institution of the subproject, via an official letter presented in Annex 6. In addition, a public announcement was made through the IPCU's official website and Instagram to ensure broader stakeholder awareness and participation, as shown in Annex 7.

The consultation meeting was attended by representatives from the local community, including the neighborhood headman (muhtar), as well as other relevant stakeholders and project representatives. A total of 17 participants attended the meeting, comprising 9 women and 8 men, based on the participant list prepared for the event. The minutes of the meeting are provided as Annex 8 to this site-specific ESMP.

During the meeting, participants were informed about the IRP and the key environmental and social aspects of this site-specific ESMP. In addition, the IPCU architect presented the project visuals, including the site layout, school access and circulation arrangements, and floor plans. The presentation also covered the new technical and resilience-enhancing features of the building, such as natural ventilation solutions, color-coded classroom doors to help primary school children easily identify their classrooms, rooftop photovoltaic panels for electricity generation, and rainwater harvesting and storage systems, along with their intended uses. Furthermore, it was explained that the generator capacity will be increased to support uninterrupted operation during emergencies, electrical outlets will be provided for public use, manholes will be installed in landscaped areas to enable the connection of portable toilets and showers when needed, and designated areas can be converted into a dining facility to support emergency response and shelter functions. The presentation materials used for the subproject-specific ESMP briefing and the Pendik Yunus Emre Vocational and Technical High School Reconstruction Project Design are provided in Annex 9 and Annex 10, respectively. Photographs taken during the information and consultation meeting are presented in Annex 11.



## ISTANBUL RESILIENCE PROJECT

Participants raised a range of questions and comments primarily related to student safety, school functionality, design features, and the implementation schedule. Specific concerns included safety measures along schoolyard boundaries, the adequacy of security features (including a suggestion on access control), the availability of parking, and the potential use of spaces for vocational and IT-related functions. Clarifications were also requested regarding the project timeline and the institutions responsible for preparing the architectural and technical designs. All questions were addressed by the project team during the meeting, with explanations provided in line with applicable regulations and project scope. Overall, no objections to the subproject were expressed, and stakeholders demonstrated general support for the reconstruction, particularly acknowledging the school's enhanced safety, resilience, and post-disaster shelter functions.

Attendance sheets and participant records were collected with wet signatures and are securely archived by the IPCU in compliance with the Law on the Protection of Personal Data (KVKK). These records are retained solely for project documentation, monitoring, and audit purposes and are not publicly disclosed.

A dedicated Grievance Mechanism has been established to ensure that any grievances or requests related to subprojects financed under the IRP—raised by contractors, supervision staff, building users, or the community—are addressed in a timely, effective, and fair manner. The GM operates through multiple accessible channels, as detailed below:

### ***Project-Specific Channels (IPCU)***

- **Hotline (phone):** +90 (216) 505 55 00 (during working hours)
- **E-mail:** [info@ipkb.gov.tr](mailto:info@ipkb.gov.tr)
- **Postal Address:** Istanbul Project Coordination Unit (IPCU), Kısıklı Mah. Alemdağ Yan Yolu Cad. No:6, 34692 Üsküdar/İstanbul
- **In-person:** Stakeholders may visit IPCU offices during working hours
- **Online Grievance/Suggestion Form:** <https://www.ipkb.gov.tr/sikayet-formu/>
- **Social Media Channels:**
  - Twitter: <https://x.com/ipkbgovtr>
  - Facebook: <https://www.facebook.com/ipkbgovtr>
  - Instagram: <https://www.instagram.com/ismepipkb/>
  - LinkedIn: <https://www.linkedin.com/company/ipkb>
  - YouTube: <https://www.youtube.com/user/IPKBirimi>
- **On-site Complaint/Suggestion Boxes:** These will be established at project sites and IPCU offices, once activities commence on site, ensuring anonymity and confidentiality.

### ***National Channels***

- **CİMER (Presidency's Communication Center):**
  - Website: [www.cimer.gov.tr](http://www.cimer.gov.tr)
  - Call Center: 150
  - Phone: +90 (312) 590 20 00
  - Fax: +90 (312) 473 64 94
  - Mail: Presidency of the Republic of Türkiye Directorate of Communications
  - In-person: Through provincial/district governorates and ministries
- **YİMER (Foreigners Communication Center):**
  - Website: [www.yimer.gov.tr](http://www.yimer.gov.tr)
  - Call Center: 157
  - Phone: +90 (312) 157 11 22
  - Fax: +90 (312) 920 06 09
  - E-mail: [yimer@goc.gov.tr](mailto:yimer@goc.gov.tr)
  - In-person: At Directorate General of Migration Management offices
- **Istanbul Metropolitan Municipality (IMM) – White Desk (Beyaz Masa):**
  - Hotline: 153 (within Istanbul)

## ISTANBUL RESILIENCE PROJECT

- Online: <https://beyazmasa.ibb.gov.tr/>

### **World Bank Channels**

- **World Bank Grievance Redress Service (GRS):**

Project-affected people may submit complaints directly to the GRS if they believe they are adversely affected by a World Bank-financed project.

- Website: <https://www.worldbank.org/en/projects-operations/products-and-services/grievance-redress-service>

- **World Bank Inspection Panel:**

Communities and individuals who believe that they are or may be harmed by a project due to the World Bank's non-compliance with its policies may submit a complaint to the Inspection Panel. The Panel independently determines whether harm has occurred and communicates directly with the Bank.

All grievances received through these channels will be recorded, tracked, and responded to in accordance with the Project's Grievance Mechanism Procedures. Roles and responsibilities for managing grievances are described in detail in Section 7 of the SEP.

## ISTANBUL RESILIENCE PROJECT

### 10. Contractor's Reference Documents

The Contractor is expected to utilize all Environmental and Social (E&S) documents prepared under the Istanbul Resilience Project (IRP). Following contract award, the Contractor shall further develop and customize this site-specific Environmental and Social Management Plan (ESMP), which has been prepared in outline by the IPCU experts for the respective subproject.

In addition, the Contractor shall prepare and submit for approval the following site-specific management plans, based on the templates provided in the ESMF annexes:

- Occupational Health and Safety (OHS) Management Plan
- Waste Management Plan
- Community Health and Safety (CHS) and Traffic Management Plan
- Resource Efficiency Plan

These plans shall be prepared by the Contractor and submitted to the IPCU for review and approval prior to the commencement of construction activities.

All relevant template documents can be accessed through the IRP Environmental and Social Management Framework (ESMF) and its annexes (*see [IRP ESMF](#)*), which serve as reference documents for the Contractor.

### 11. Review and Approval

<p><b>PREPARED BY: Hande GÜLCAN</b> IPCU - Environmental Engineer, MSc <b>Date: 12/02/2026</b></p>	
<p><b>REVIEWED BY: Aslıhan AL</b> IPCU – Social Specialist <b>Date: 12/02/2026</b></p>	<p><b>APPROVED BY: Burak REİS</b> IPCU - E&amp;S Management Team Leader <b>Date: 12/02/2026</b></p>

## **ANNEXES**

## ISTANBUL RESILIENCE PROJECT

### Annex 1. Site Photographs





## ISTANBUL RESILIENCE PROJECT





## ISTANBUL RESILIENCE PROJECT



Photos 1-2-3-4-5-6: Project Area



## ISTANBUL RESILIENCE PROJECT



Photo 6-7: Trees



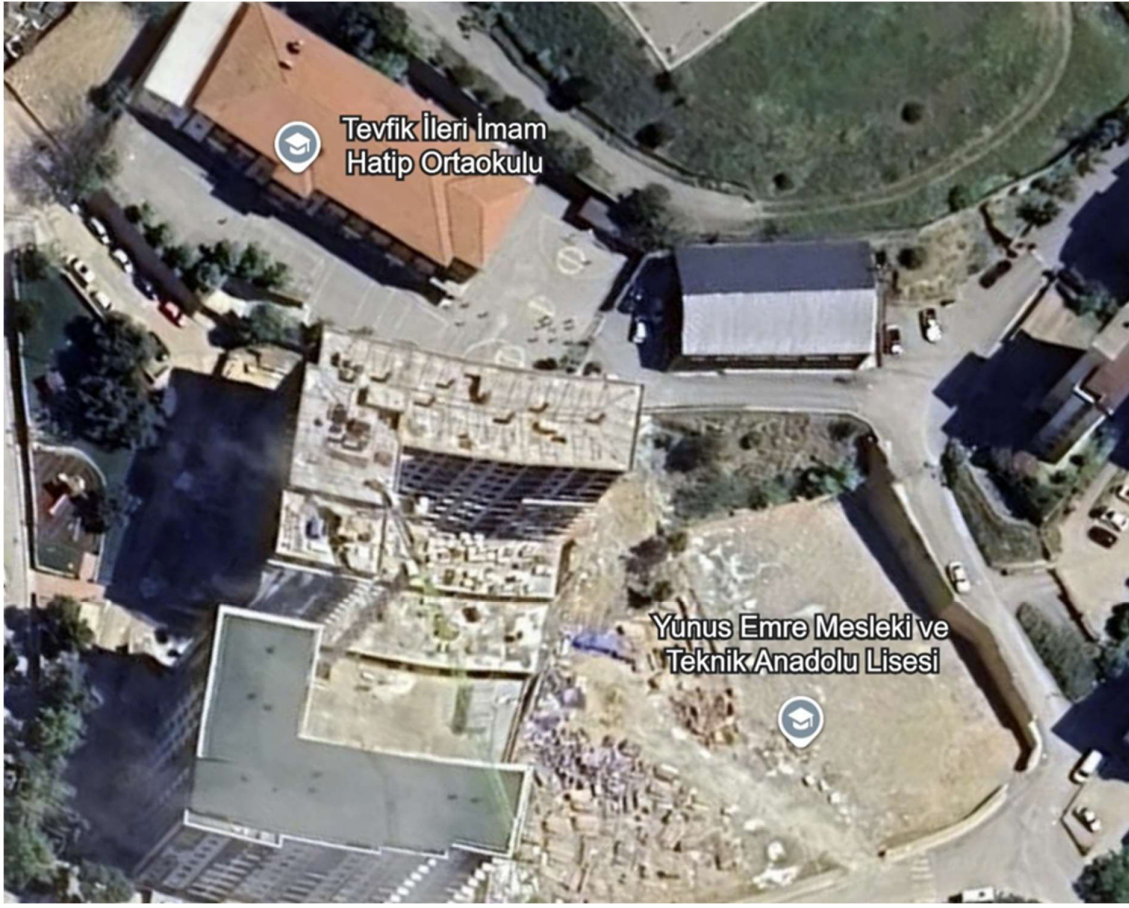
## ISTANBUL RESILIENCE PROJECT

### Annex 2. Aerial View of the Project Site and Surroundings





## ISTANBUL RESILIENCE PROJECT





## ISTANBUL RESILIENCE PROJECT

### Annex 3. Land Registration Documents

TAŞINMAZA AİT TAPU KAYDI (Aktif Malikler için Detaylı - ŞBİ var)				
Zemin Tipi	: Ana Tapınmaz	Akçe/Parsel	: -/1104	
Zemin No	: 22905849	Yüzölçümü	: 6.220.00 m2	
İl / İlçe	: İSTANBUL/PENDİK	Ana Tap. Nitelik	: TARLA	
Kurum Adı	: Pendik TM			
Mahalle / Köy Adı	: DOLAYOBA Mah.			
Mevki	: TAVŞANTEPE			
CBR / Sayfa No	: 13 / 1685			
Kayıt Durum	: Aktif			

TAŞINMAZ ŞERH / BEYAN / İRTİFAK				
ŞBİ	Acilname	Malik / Lehdar	Tarih - Yevmive	Terkin Sebebi - Tarih - Yev.
Şerh	TEDBİR:16/08/2006 Y.9669 PENDİK 2.AŞ.HUK.MAH.14/08/2006 TR.2005/257 SAYILI YZ.		16/08/2006 - 9669	--

MÜLKİYET BİLGİLERİ						
Sistem No	Malik	Ehriği No	Hiss Pay/Pavda	Metrekare	Edinme Sebebi - Tarih - Yev.	Terkin Sebebi - Tarih - Yev.
52473842	MALİYE HAZINESİ	TAM		6.220.00	Hükmen Tescil - 13/03/1964 - 132.	--

ŞBİ	Acilname	Malik / Lehdar	Tarih - Yevmive	Terkin Sebebi - Tarih - Yev.
Şerh	Kesinleşmemiş mahkeme kararı vardır ( İSTANBUL ANADOLU 4. ASLİYE HUKUK MAHKEMESİ nin 18/09/2015 tarih 2005/257 ESAS sayılı Mahkeme Müacerresi yazısı ile)		09/10/2015 - 32347	--

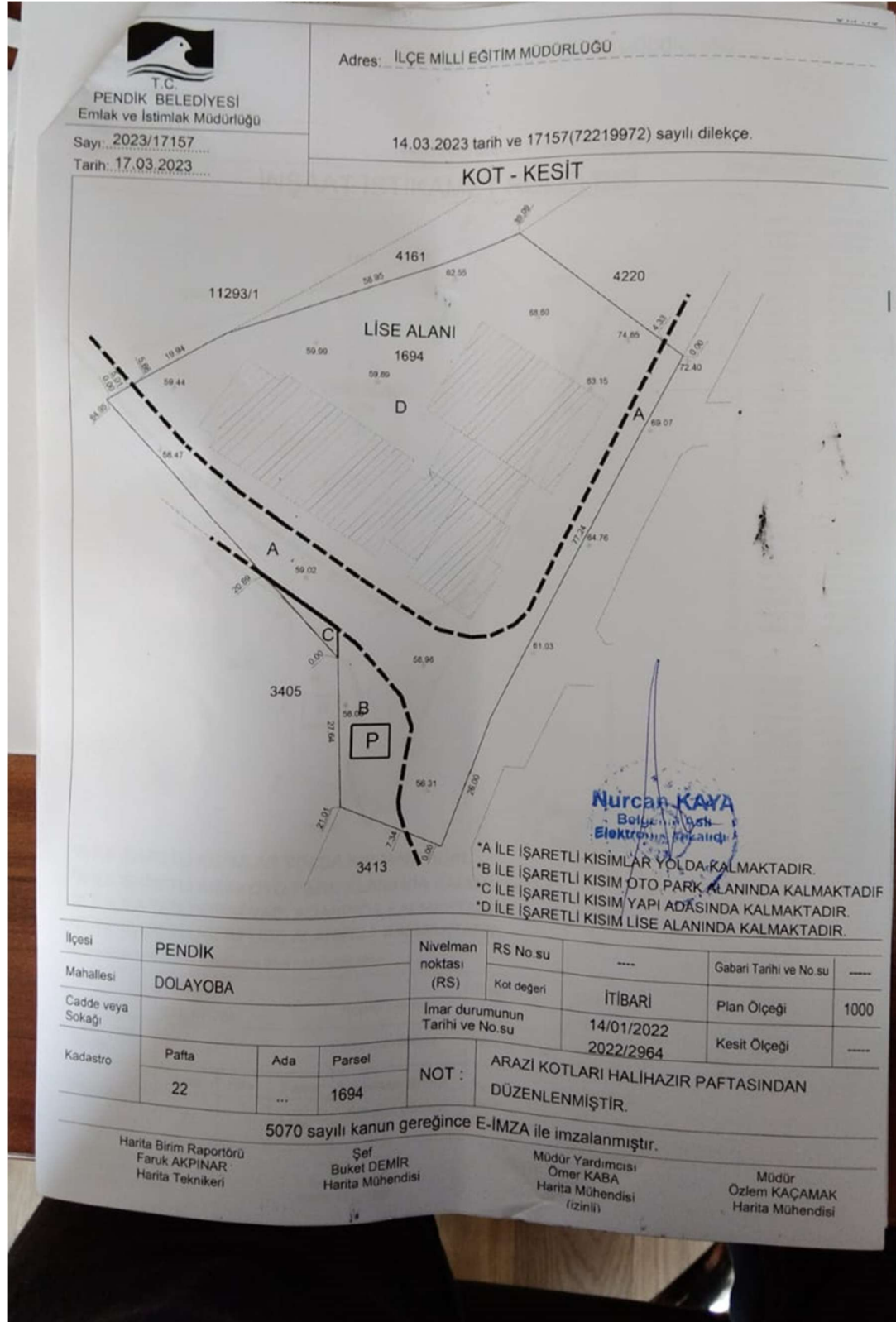
\* Tesis edilen şerhler ve beyanlar salt elektronik ortamda tutulmaktadır.





# ISTANBUL RESILIENCE PROJECT

## Annex 4.Topographic Survey



## Annex 5. Zoning Status Letter

**T.C.**  
**PENDİK BELEDİYE BAŞKANLIĞI**  
**İMAR VE ŞEHİRCİLİK MÜDÜRLÜĞÜ**

## İmar Durum Belgesi

**İSİM : PENDİK KAYMAKAMLIĞI İlçe Milli Eğitim Müdürlüğü**  
**YENİ MAH. ŞEHİT FETHİ CAD. NO:83**  
**PENDİK/İSTANBUL**

**SAYI: 2023/ 12468**

**İLGİ : 22.02.2023 tarih ve 70851275 sayılı yazınıza karşılıktır.**

İmar durumu ve inşaat şartları İmar Planı ve İmar Mevzuatına uygun olarak Boş Arsa için aşağıda gösterilmiştir.

İmar Planında ve mevzuatta bir değişiklik olursa hiçbir hak iddia edilemez.

- İnşaatı sırasında kalmakta olup, İmar Kanununun 23.maddesine tabidir.

- Plan notu ektedir.

- Sabiha Gökçen Hava Alanı Mania Planı kriterlerine uyulacak olup hmax: mania planında belirtilen yükseklikleri geçemez.\*

- İnşaat istikamet rölavesinde çıktığı takdirde satınalma ve yola terk işlemleri yapılmadan uygulama yapılamaz.

- Yapı ruhsatı aşamasında tüm projeler ELEKTRONİK İMZALI olarak dijital ortamda kabul edilecektir.

- Plan Notunda belirtilmedyse Yönetmelikte belirtilen kat sayısına bağlı ilave bahçe mesafeleri komşu çekme mesafelerine eklenecektir.

- 23.03.2017 tarih ve 80281638-010.07.01-E.100 sayılı Özel Kalem Müdürlüğünün yazısı gereği, Gözdağı ve Keleş (Çınardere) çevresinde açığa çıkan kat sayısı 8 ve üzeri, diğer alanlarda açığa çıkan kat sayısı 11 ve üzeri, yapı cephe/derinlik ölçüsü 40 m.'yi geçen tüm yeni yapı ruhsat taleplerinde, mimari projelere Mimari Estetik Komisyonunca uygun görüş verilmeden yapı ruhsatı düzenlenemez.

- Yapı ruhsatı başvurusu öncesinde, alt yapıyla ilgili olarak (vehveya deplase yapılması) onay alınması gerekmektedir. (İSKİ,AYEDAŞ,TELEKOM, İGDAŞ vs.)

- Arsa alanı 600m2 veya kuru gücü 100KW ve üzeri tüm yapılar ile ilgili AYEDAŞ işletmesinden trafo yeni gereklidir/gereksizdir belgesi alınıp, trafo yer tespiti yapıldıktan sonra yapı ruhsatına bağvunulur alınacaktır.

- Uygulama aşamasında İ.B.B.Raylı Sistem Daire Başkanlığı Anadolu Yakası Raylı Sistem Müdürlüğünden görüş alınacaktır.

- 1694 parselin Lise alanı için 6.3. maddesinde "Okul binaları, kamuya ait öğrenci yurdu ve emsal harici olmak üzere kapalı veya açık spor tesisleri yer alabilir. Yengök:5 kattr." olarak belirtilmiştir.

MER-İ İMAR PLANI		Bina Yüksekliği:	Yönetmelik	İnşaat Hizamı:	AYRIK
<b>Adı:</b> MERKEZ UİP		<b>Kat Adedi:</b>	maks. 5 kat	<b>EN FAZLA TAKS :</b>	Avan Proje
<b>T.T.</b> 22.12.2020		<b>Bina Derinliği:</b>	Bkz. Plan Notu		
<b>Ölçek</b> 1/1000		<b>Ön Bahçe Mesafesi</b>	min. 3 m	<b>KAKS :</b>	3.00 (Yönt.)
<b>İlçesi</b> PENDİK		<b>Yan Bahçe Mesafesi</b>	min. 2 m		
<b>Tapu Mahalle</b> DOLAYOBA		<b>Arka Bahçe Mesafesi</b>			
<b>İdari Mahalle</b> DOĞU		Kot Alınacak Nokta : YÖNETMELİK		İfraz Şart Yönetmelik	
<b>Cadde/Sokak</b> YÜKSEL - SUNA SOK.					
<b>Kadaströ</b> <b>PAFTA</b> <b>ADA</b> <b>PARSEL</b>		<b>Alan</b>	* LİSE Alanında kalmaktadır.		
G22-A-15-B-3-C	0	1694	6264.78 m <sup>2</sup>	* İNKİŞAF sahadadır.	

Parsel 19.01.2010 tarihli Afet ve Acil Durum Başkanlığı tarafından onaylanan Anadolu Yakası Mikro Bölgeleme çalışmasına göre; kısmen UYGUN, kısmen OA (2b-4b) alanında kalmaktadır.

Ferdi ÖZTAY  
Jeoloji Mühendisi

Raporör	Birim Sorumlusu	İmar ve Şehircilik Müdürü
Burcu ÇİFTÇİ İnşaat Mühendisi	İbrahim GÜN İnşaat Mühendisi	Mehmet KESKİN İnşaat Mühendisi

5070 sayılı kanun gereğince E-İMZA ile imzalanmıştır.



## İSTANBUL RESILIENCE PROJECT

### Annex 6. Official Invitation Letter for the Public Information and Consultation Meeting

**T.C.  
İSTANBUL VALİLİĞİ  
İstanbul Proje Koordinasyon Birimi**

**Sayı** : IPKB/IRP/2026-

....../....../2026

**Konu** : Pendik Yunus Emre Mesleki ve Teknik Lisesi  
Çevresel ve Sosyal Yönetim Planı  
Paydaş Bilgilendirme ve İstişare Toplantısı

**İSTANBUL İL MİLLÎ EĞİTİM MÜDÜRLÜĞÜNE**

Birimimiz tarafından 2006 yılından bu yana İstanbul Sismik Riskin Azaltılması ve Acil Durum Hazırlık Projesi (İSMEP) yürütülmektedir. Bu süre zarfında İstanbul Proje Koordinasyon Birimi (IPKB), olası bir deprem durumunda kamu yapılarının risklerini azaltmayı hedeflemiş ve Türkiye Hazinesi katkılarıyla projeye dış finansman sağlayarak deprem hazırlık çalışmalarını sürdürmektedir.

Bununla birlikte, günümüzde iklim değişiklikleri ve yaşanan diğer büyük felaketlerden çıkarılan dersler, şehirlerin afet hazırlıklarını daha bütüncül bir yaklaşımla ele alma gerekliliğini ortaya koymuştur. Bu doğrultuda İPKB, Dünya Bankası ile iş birliği içinde "İstanbul Dirençlilik Projesi (IRP)"ni geliştirerek uluslararası standartlara uygun bir risk azaltma ve dirençlilik çerçevesi sunmayı hedeflemektedir.

Bu kapsamda, İstanbul Dirençlilik Projesi'nin "Çevresel ve Sosyal Yönetim Çerçevesi (ÇSYÇ)"nin nasıl uygulanacağına dair bir bilgilendirme ve değerlendirme toplantısı, ilgili kurumların katılımlarıyla, 25 Şubat 2025 tarihinde düzenlenmiştir. Bu süreçte IRP kapsamında yeniden yapımı gerçekleştirilecek olan Pendik Yunus Emre Mesleki ve Teknik Lisesi için Paydaş Bilgilendirme ve İstişare Toplantısı, 12.02.2026 tarihinde saat 10.30'da Güzelyalı Mahallesi Sahil Bulvarı Cad. No:183 Pendik/İstanbul adresinde bulunan Pendik İTO Ticaret Mesleki ve Teknik Anadolu Lisesi Konferans Salonunda gerçekleştirilecektir. Pendik Yunus Emre Mesleki ve Teknik Lisesi taslak sahaya-özel Çevresel ve Sosyal Yönetim Planı [www.ipkb.gov.tr](http://www.ipkb.gov.tr) web sitemiz üzerinde aşağıdaki bağlantı adresinde tüm taraflarca değerlendirilmek üzere paylaşılmıştır.

<https://www.ipkb.gov.tr/e-kutuphane/cevre-ve-sosyal-dokumanlar/>

Söz konusu toplantıya, Pendik Yunus Emre Mesleki ve Teknik Lisesi çalışanlarının, öğrenci velilerinin ve ilgili muhtarlık aracılığıyla okul çevresinde yaşayan mahalle sakinlerinin katılım sağlaması büyük önem taşımaktadır. Bu çerçevede, 12.02.2026 tarihinde saat 10.30'da Pendik İTO Ticaret Mesleki ve Teknik Anadolu Lisesi Konferans Salonunda gerçekleştirilecek "Paydaş Bilgilendirme ve İstişare Toplantısı"na iştirak edilmesi hususunda gereğini arz ederim.

Yalçın KAYA  
Direktör



## ISTANBUL RESILIENCE PROJECT

### Annex 7. Public Announcement of the Consultation Meeting

#### A. Web Site Announcement



#### B. Instagram Announcement



14 1

Liked by kayayalcin and others

ismepipkb İPKB bünyesinde yürütülen İstanbul Dirençlilik Projesi (IRP) kapsamında Yunus Emre Mesleki ve... more

7 days ago

## ISTANBUL RESILIENCE PROJECT

### Annex 8. Minutes of the Public Information and Consultation Meeting

Stakeholder (Group or Individual)	Dates of Consultations	Summary of Feedback	Response of Project Implementation Team	Follow-up Action/Next Steps
School Principal	12.02.2026	Expressed concerns regarding potential student safety risks (such as falling from or jumping over walls) due to the extensive size of the schoolyard areas.	It was explained that during the design phase, the height of the perimeter walls was increased in accordance with the applicable regulations. In addition, protective railings were designed - particularly for the upper garden areas- and their height was set above the minimum legal requirements. All necessary safety measures have therefore been incorporated into the Project design	Monitoring the compliance of safety barriers with the design during the construction phase.
Vice Principal	12.02.2026	Information was requested regarding whether a car parking area for school staff and visitors was planned within the project scope.	It was stated that a car parking area is not included in the design due to site restrictions and the priority given to educational activity areas.	
Individual Participant	12.02.2026	A suggestion was made to evaluate underground floors for parking purposes to meet the parking demand.	It was stated that this request could not be met because the land is utilized at maximum efficiency and underground parking solutions are not typically adopted by relevant official institutions.	
Religious Culture Teacher	12.02.2026	It was asked whether the prayer rooms were designed considering the needs and comfort of female users.	It was confirmed that separate designs were made for male and female users, ensuring privacy and compliance with comfort requirements.	

## ISTANBUL RESILIENCE PROJECT

Teachers	12.02.2026	Given the Vocational High School status, it was inquired if IT lab capacity could be increased and if vocational workshops could replace physics/chemistry labs.	It was explained that designs has been prepared in line with the Ministry of Education regulations Physics and chemistry laboratories are mandatory curriculum requirements and therefore must be included in the project Within the limits permitted by the available space, the requested additional functions have been incorporated into the design to the extent feasible. Furthermore, it was noted that following the completion of construction and handover of the school, the school administration may exercise discretion regarding the functional use of these spaces, in accordance with applicable regulations.	
Teachers	12.02.2026	It was inquired when the project completion would take place, including the duration of the tender and construction processes.	It was explained that following a 3-4 month tender process, the project is expected to be completed in approximately 2 years, including a minimum construction period of 18-months..	Monitoring of the tender and site delivery situations.
Teachers	12.02.2026	The earliest possible completion date and potential factors that could accelerate or delay the process were inquired.	It was stated that 2 years is the best-case scenario; however, duration may vary based on weather conditions, contractor	Monitoring of the work schedule through site inspections.

## ISTANBUL RESILIENCE PROJECT

			performance, and external factors.	
Student	12.02.2026	It was asked which institution or entity prepared the architectural and technical designs of the new school building.	It was stated that all design and engineering projects were prepared by expert consultant firms under the strict supervision of the IPCU.	
School Principal	12.02.2026	It was asked whether installing a card-based access control system at the school entrance and exit would enhance reporting and overall school security.	It was stated that this system is not currently included in the project scope; however, the request would be conveyed both to the design team and to the Provincial Directorate of National Education for their consideration. It was further noted that, compared to overall construction costs, such a system would not constitute a significant financial burden, but the matter falls under an administrative decision.	To be communicated to the relevant authorities for evaluation and decision.

# ISTANBUL RESILIENCE PROJECT

## Annex 9. Site-Specific ESMP Presentation Materials

**Bilgilendirme**

Kişisel Verilerin Korunması Kanunu (KVKK) ve Dünya Bankası'nın Bilgi Paylaşımı İlkeleri kapsamında, bu toplantı sırasında ses ve görüntü kaydı alınabileceğini, toplantı katılım listesinde yer alan ad-soyad ve kurum bilgilerinizin toplantının dokümantasyonu ve proje kayıtları amacıyla işleneceğini bildiririz.

Toplantı kapsamında elde edilen bilgiler yalnızca:

- Proje paydaş katılımının kayıt altına alınması,
- Çevresel ve sosyal belge hazırlık süreçlerinin doğrulanması,
- Dünya Bankası'nın şeffaflık ve izleme yükümlülüklerinin karşılanması amaçlarıyla kullanılacak ve üçüncü kişilerle paylaşılmayacaktır.

Toplantıya katılarak bu bilgilendirme kapsamında verilerinizin işlenmesine rıza göstermiş olursunuz.

IPKB

**İSTANBUL VALİLİĞİ**

**İSTANBUL PROJE KOORDİNASYON BİRİMİ**

İstanbul Dirençlilik Projesi (IRP)

Pendik Yunus Emre Mesleki ve Teknik Lisesi Yeniden Yapımı

Paydaş Bilgilendirme ve İstisnâ Toplantısı

IPKB

**İSTANBUL PROJE KOORDİNASYON BİRİMİ**

Ülke/Bölge : Türkiye / İstanbul

Proje Süresi : 2006 - 2031

Uygulayıcı Kurum : İstanbul Valiliği

İstanbul Proje Koordinasyon Birimi (IPKB)

İstanbul Valiliği altında

Uluslararası kuruluşların kredi / hibelerini kullanan

Projeleri paydaş katılımı ile, ilgili kuruluşlarla işbirliği içinde yürüten bir birimdir.

IPKB

**Pendik İlçesi Eğitim Yatırımlarımız (İSMEP 2006-2026)**

İSMEP KAPSAMINDA PENDİK İLÇESİ YATIRIMLARI	
TOPLAM OKUL SAYISI	59
GÜÇLENDİRME VE ONARIMI TAMAMLANAN OKULLAR	38
GÜÇLENDİRME VE ONARIMI DEVAM EDEN OKULLAR	0
YENİDEN YAPIMI TAMAMLANAN OKULLAR	16
YENİDEN YAPIMI DEVAM EDEN OKULLAR	2
YENİDEN YAPIM PROJESİ AŞAMASINDAKİ OKULLAR (A)	3
YENİDEN YAPIM HALE AŞAMASINDAKİ OKULLAR	0
GÜÇLENDİRME VE ONARIM PROJESİ AŞAMASINDAKİ OKULLAR	0
TEKZİLİTE AŞAMASINDAKİ OKULLAR (B)	0

➤ İSMEP kapsamında Pendik ilçesindeki yeniden yapım inşaatlarıyla 290 olan eski derslik sayısı 590'a çıkarılmış; toplam kapalı alan da 37.012m<sup>2</sup>'den 104.977m<sup>2</sup>'ye yükseltmiştir.

➤ Yine İSMEP Kapsamında Pendik ilçesindeki Güçlendirme ve Onarım inşaatlarıyla toplam 142.708m<sup>2</sup> alana sahip 1021 derslikli 38 okul güvenli hale getirilmiştir.

➤ Pendik ilçesinde 2 adet okulun yıkım ve yeniden yapım çalışmaları devam etmektedir.

IPKB

**İstanbul Dirençlilik Projesi (IRP)**

Dünya Bankası (DB) tarafından finanse edilecek ve İstanbul Valiliği İstanbul Proje Koordinasyon Birimi (IPKB) tarafından yürütülecektir. Proje, İstanbul'un afet risklerini azaltmayı, üstyapıyı güçlendirmeyi ve iklim değişikliğine dayanıklı çözümler geliştirmeyi hedeflemektedir.

**PROJE HEDEFİ**

- Afetlere dayanıklı ve sürdürülebilir yapısal çözümler geliştirmek,
- İstanbul'un sismik ve iklim risklerine karşı dirençliliğini artırmak,
- Toplumun afetlere hazırlık kapasitesini güçlendirmek,
- Afet risklerini azaltarak sosyal ve ekonomik sürdürülebilirliği desteklemek

**ODAK NOKTASI**

- İstanbul'un afet ve iklim risklerine karşı dirençliliğini artırmak

IPKB

**Kredi İçeriği**

**BİLEŞEN 1**

Acil Durum Hazırlık ve Müdahale Sisteminin Güçlendirilmesi

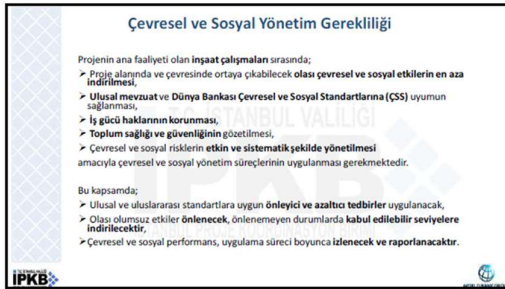
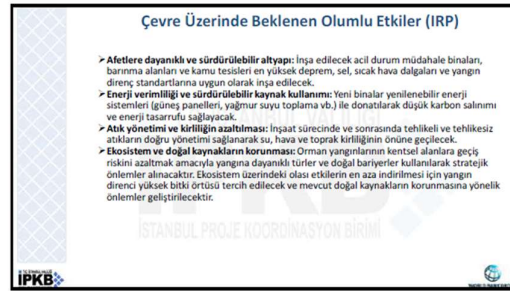
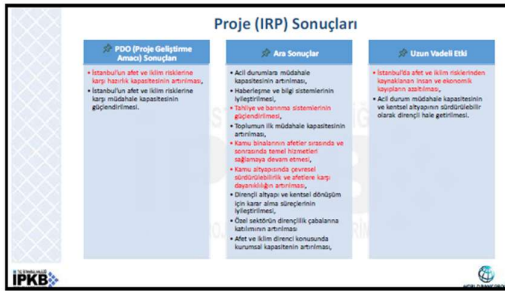
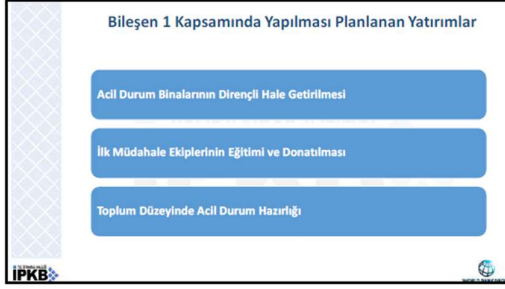
**BİLEŞEN 2**

Kritik Binaların ve Tesislerin Dirençliliğinin Artırılması

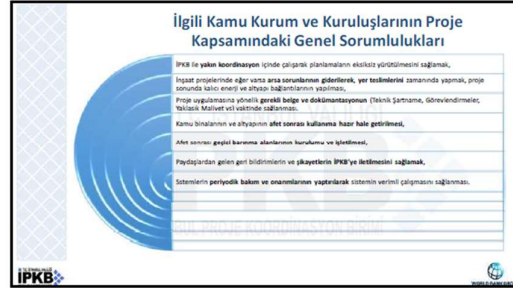
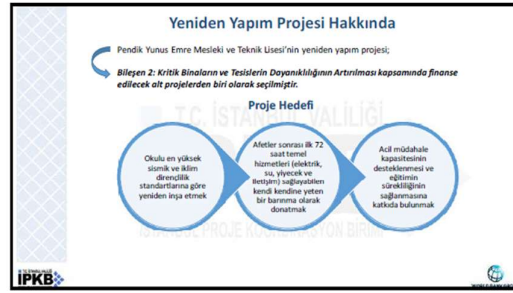
İSTANBUL PROJE KOORDİNASYON BİRİMİ

IPKB

# ISTANBUL RESILIENCE PROJECT



# ISTANBUL RESILIENCE PROJECT





## ISTANBUL RESILIENCE PROJECT

PENDİK YUNUS EMRE MESLEKİ VE TEKNİK LİSESİ  
YENİDEN YAPIM İŞİ

## ÇEVRESEL VE SOSYAL YÖNETİMİ

- (i) Projezin tüm yaşam döngüsü boyunca, projeye ilişkin tüm görsel materyaller, broşürler, şikâyet mekanizması (SM) bilgileri ve dokümantasyon (Evresel ve Sosyal dokümanlar dâhil olmak üzere) tüm paydaşların erişimine açık olacak şekilde İPKB web sayfası üzerinden kamuoyuyla paylaşılacaktır.
- (ii) Bu taahhüt, Paylaşım Katılım Planı (PKP) ve projeye ilişkin diğer dokümanlarda tanımlanan projeler standartlarına tam uyum içinde yerine getirilecektir.
- (iii) İstanbul Proje Koordinasyon Birim'in (İPKB) temel sorumluluğu, söz konusu projeler standartlarına tam uyunkun sağlanacak şekilde, bu şeffaflık ve tutarlılık paylaşımlarını sürecin aktörü olarak etmek ve sürdürmektir.

### Proje Alanı Hakkında



<b>Ak Proje Başlatma Tarihi:</b>	Kullanan Yürürlük İlgili (Neredeyse net bir sonuç) belirlenir, kullanıcılara bilgilendirme yapılır (yapılan birimler)
<b>Yer:</b>	Gözetim: Malatya'da Sırtta Gözetim; No: 26, Pınarlı/Sırtta-Bilkil (S), Pınarlı 1604
<b>Uygulayıcı Kurumlar:</b>	İstanbul Proje Koordinasyon Birliği (PKB)
<b>Sorumlu Kuruluşlar:</b>	MERİ (Gözetim Kuruluşları) (MER)
<b>Saha Durumu:</b>	Alan ya da alan yoktur. Eski yapılar olarak aynı olduktan itibaren aynıdır. (Gözetim Sahası) yerleşimi görsel olarak bakarsanız bu alanda devam ettirmektedir.
<b>Sıra Değiştir:</b>	Tek blok olarak planlanmıştır, yaklaşık 9.250 m <sup>2</sup> kapalı alan
<b>İşletim Öncelikleri:</b>	18 ay (Hedeflenen)

Temel tasarım özellikleri şunlardır:

- » Ek su depolama kapasitesi,
- » Yenilenebilir enerji sistemleri (fotovoltaik paneller),
- » Genişletilmiş jeneratör kapasitesi ve
- » Acil durumlarda 72 saat toplam barınma alanı sağlama kapasitesi
- » Engelli bireylerin erişim kolaylığı için kapsayıcı tasarım

Planlanan inşaat faaliyetleri şunlardır:

- » Saha hazırlığı ve kazı
- » Demirbeton ve üst yapı çalışmaları
- » İç ve dış kaplama işleri
- » Peyzaj ve dış düzenlemeler ve
- » Malzeme ve ekipmanların tedariki ve kurulumu.

## ÇEVRESEL VE SOSYAL ETKİ TARAMASI



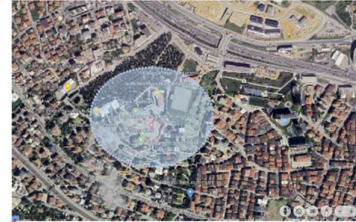
Yapısal olarak yetersiz bulunan eski okul binası yıkılmıştır



Mevcut durum: Yakın sonrası boş alan

### Proje Çevresel ve Sosyal Etki Alanı

➤ Proje alanı, ağırlıklı olarak konut kullanımının hakim olduğu mevcut bir kentsel alanda yer almaktadır.



Yunus Emre Mesleki ve Teknik Lisesi (Proje alanı)

**Dini yapılar (camiler)**

## ÇEVRESEL VE SOSYAL ETKİ TARAMA SONUÇLARI

- Saha çevresi, ağrılıklı olarak yerleşim alanları ile çevrili olup, yakın çevrede komu alanlar ve kamu yapıları bulunmamaktadır.
- Etkileşim alanı, mevcut kesim dokusu içerisinde sınırlı olup, hassas alanlar için etkileşim düşük ve yönetilebilir seviyededir.
- Mevcut altyapı (temiz su, atık su, elektrik ve ullaşım) halihazırda sahada mevcuttur ve proje faaliyetleri için yeterlidir.
- Yeni altyapı yatırımı veya mevcut altyapı üzerinde kapasite artırımı ihtiyacı bulunmamaktadır.
- Arzın miklölümü, kamuya ait olup Milli Eğitim Bakanlığının tahsis edilmiştir.
- Yakın çevredeki ticari faaliyetler ve topluluk geçim kaynakları üzerinde olumsuz bir etki beklenmemiştir.
- Proje, mevcut kullanımı amacına uygun şekilde, kentsel alan içinde yeniden yapılmıştır/yönetilmiştir niteliğindedir.

### İnşaat Faaliyeti Başlıca Çevre Riskleri

Projenin başlıca çevresel risklerinin inşaat işleri ile ilgili tipik riskler ve etkiler olması beklenmektedir.

- ▲ İnşaat faaliyetlerinde kaynaklanan toz ve parçacık madde emisyonları.
- ▲ Ağır makinelemler ve taşıma araçlarından kaynaklanan gürültü kirliliği.
- ▲ İnşaat işleme ekipmanlarının çalışmasından kaynaklanan titreşim etkileri.
- ▲ Tehlikeli ve tehlikesiz atık üretimi ve bertarafı.
- ▲ Atık yağ, solvent ve benzeri kimyasalların dökülmesi nedeniyle kirlilik.
- ▲ Harflı taşıma faaliyetleri nedeniyle toz emisyonu ve çamur taşılması.
- ▲ Kazı çalışmaları ve yüzeysel suyun aşımından gelişen suyun erozyon ve toprak kayması.
- ▲ Geçici inşaat alanlarında drenaj sistemlerinin olumsuz etkilenmesi ve su birikimi.
- ▲ Hıç kalkanı, yangın, kimyasal sıtma veya dökülme afetleri sonucu çevreye zarar.
- ▲ Tehlikeli madde depolama ve bertaraf süreçlerinde meydana gelebilecek olası çevre kazaları.



# ISTANBUL RESILIENCE PROJECT

## İnşaat Faaliyeti Başlıca Sosyal ve İşgücü Riskleri

- İnşaat sahasında iş kazaları ve yaralanma riskleri.
- Kişisel koruyucu ekipman (KKE) eksiklikleri ve güvenlik önlemlerinin yetersiz uygulanması.
- Uzun çalışma saatleri ve çalışan refahının korunamaması.
- Alt yükleniciler ve tedarikçiler tarafından çocuk işçiliği veya zorla çalıştırma ihtimali.
- Çalışanların işe alım süreçlerinde etik kuralların ihlal edilmesi.
- İnşaat faaliyetlerinin trafik akışı ve yol güvenliğini olumsuz etkileme ihtimali.
- Şantiye alanında toz, gürültü ve titreşimden kaynaklı sağlık riskleri.
- Acil durum yönetimi eksiklikleri ve kazalara müdahale kapasitesinin yetersizliği.
- Kadın çalışanların istihdam edilmemesi veya ayrımcılığa uğrama riski.
- Karılgan grupların (engelliler, yaşlılar, göçmenler) doğrudan veya dolaylı olarak olumsuz etkilenmesi.
- Yerel toplulukların ekonomik faaliyetlerini olumsuz etkileyebilecek geçici veya kalıcı değişiklikler.
- İşçilerin ve toplulukların proje ile ilgili şikayetlerini iletebileceği etkin bir mekanizmanın olmaması.
- Paydaş katılımının yetersiz olması ve halkın proje sürecine dahil edilmemesi.

## DB Ç&S Risk Değerlendirmesi

Dünya Bankası saha tarama sonucuna göre Yunus Emre Mesleki ve Teknik Lisesi Yeniden Yapım Projesi;

- Çevresel Riski Orta,
- Sosyal Riski ise Düşük,

olarak belirlenmiştir.

## ÇEVRESEL RİSKLERİN YÖNETİMİ

İnşaat çalışmaları sırasında, bölgede halihazırda mevcut olan ulaşım güzergahları, kanalizasyon, elektrik ve su şebekeleri kullanılacaktır.

### ATIK YÖNETİMİ

**İnşaat, Hafriyat Atıkları:** İnşaat ve/veya alanların kazılması ve dolgu yapılması ile oluşan hafriyat atıkları ilgili Belediyenin belirlediği alanlara taşınarak depolanacaktır. Atıkların sahaya kabul edildiğine dair ilgili resmi yazılar ile hafriyat tozu ve tozma belgeleri alınacaktır.

**Evsel atıklar:** Olusacak evsel nitelikli atıklar kaynağında ayrıştırılacak (plastik, cam, kağıt, vb.) ve değerlendirilebilir nitelikte olanların geri dönüşüme katılması sağlanacaktır. Atıkların uygun bölmelerde ayrıştırılması için çalışanlara eğitimler verilecektir. Atıklar, yetkili Belediyenin toplama birimine teslim edilecektir.

**Tehlikeli Atıklar:** Şantiye sahasında olumsuz muhtemel tehlikeli ve kimyasal atıklar Çevre Şehircilik ve İklim Değişikliği Bakanlığı Ulusal Çevre Bilgi Sistemi (UÇBS) üzerinden lisanslı bertaraf tesislerine gönderilecektir.

Atıkların taşınması ve depolanması sırasında, çevre ve insan sağlığı açısından gerekli tedbirler alınacaktır.

## ÇEVRESEL RİSKLERİN YÖNETİMİ

### Toz Kontrolü:

- İnşaat faaliyetleri sırasında olabilecek toz emisyonları, özellikle kuru hava koşullarında sulama yapılarak kontrol altına alınacaktır.
- Malzeme nakliyesi sırasında kamyon kasaları branda ile kapatılacak; hafriyat veya dolgu malzemelerinin rüzgarla çevreye yayılması engellenecektir.
- Toz oluşturan malzemeler (kum, çakıl, çimento vb.) kapalı alanlarda depolanacak veya üstü uygun şekilde örtülecektir.
- Şikayet mekanizması kapsamında tozla ilgili gelen geri bildirimler hızla değerlendirilerek ek tedbirler uygulanacaktır.

### Gürültü Kontrolü:

- Çalışmalar mümkün olduğunca gündüz saatlerinde yürütülecektir.
- Ses oluşturan ekipmanların periyodik bakımları yapılarak gürültü seviyeleri minimumda tutulacaktır.
- Yüksek gürültülü işler kapsamında yakın mahalleler veya kullanıcılar bilgilendirilecek, çalışma programı önceden duyurulacaktır.
- En yakın alıcılardan gürültü üretimiyle ilgili herhangi bir şikayet alındığında gürültü ölçümleri yapılacaktır.

## Çevre ve Atık Yönetimi

1

- Atıkların türüne göre ayrı toplanıp depolanması
- ✓ Tehlikeli atıklar
- ✓ Tehlikesiz atıklar (evsel ve geri dönüştürülebilir atıklar)
- ✓ Atık cinsine göre ayrı konteynerler



2

- Sahada "Atık Yönetimi Yönetmeliği"ne uygun "Atık Geçici Depolama Alanı" kurulması
- ✓ Üstü kapalı, kilitli, ayrı bölmeler
- ✓ Geçirmez taban
- ✓ Atık tozu etkilerden
- ✓ Atık alanı sorumlusu ve izbat bilgileri levhası
- ✓ Uygun levhasız
- ✓ Yangın söndürücü



## Çevre ve Atık Yönetimi

3

- Ulaşılan taşıyıcı firmalar ile gönderim ve atık kayıtlarının tutulması
- ✓ UÇBS sistemi üzerinden kayıt ve takip
- ✓ Atık taşıyıcı firması ile atıkların türüne göre gönderimi zaman ve miktarların kayıt altına alınması



# ISTANBUL RESILIENCE PROJECT

## Çevre ve Atık Yönetimi

4

**İnşaat esnasında dikkat edilmesi gereken hususlar**

- ✓ Top kontrolü
- ✓ Gerekli kısıtlı
- ✓ Toprak kirliliği
- ✓ Trafik ve yaya güvenliği
- ✓ Alışılmamış










## SOSYAL RİSKLERİN YÖNETİMİ

- Çalışmalar, çevrede yaşayanların günlük hayatını en az etkileyecek şekilde yürütülecek; çalışmaları buna göre planlanacaktır.
- Araç giriş-çıkışları için **trafik yönetimi planı** uygulanacak; malzeme taşıyan araçların hız ve güzergahları denetlenecektir.
- Şantiyede tüm çalışanları **davranış kuralları** (ayrımclık, SEA/SH vb.) konusunda eğitilm verilecek ve bu kurallara uyum sağlanacaktır.
- Halkla düzenli iletişim için **Şikâyet Meclisi**ni düzenli olarak; buraya raporlar kayıt altına alınıp hızlı şekilde çözölecektir.
- Proje istidilamının artmasıyla bölgedeki esnafın ekonomik olarak olumlu etkilenmesi beklenmektedir.
- İnşaat alanında **güvenlik, uyan lehvan ve bariyerler** sağlanarak yetkizik kişilerin girişinin önüne geçilecek ve mahalle güvenliğı korunacaktır.

The screenshot shows the IPKB website interface. At the top, there is a navigation bar with the IPKB logo and the text 'İSTANBUL İHİNCİLİK PROJESİ'. Below this, the main content area displays the project name 'İSTANBUL İHİNCİLİK PROJESİ' and a list of project details. The details include the project name, the project location, and the project status. The project is listed as 'İSTANBUL İHİNCİLİK PROJESİ' and is currently in the 'İSTANBUL İHİNCİLİK PROJESİ' phase. The project is located in 'İSTANBUL İHİNCİLİK PROJESİ' and is currently in the 'İSTANBUL İHİNCİLİK PROJESİ' phase. The project is located in 'İSTANBUL İHİNCİLİK PROJESİ' and is currently in the 'İSTANBUL İHİNCİLİK PROJESİ' phase.

**İPKB Şikayet Mekanizması ve Kanalları**

Projenin sosyal ve çevresel etkilerinin doğrultusunda ya da dolaylı olarak etkilenen paydaşların endişe/horun/görüş/şikayeti **kayıt** alınarak alınarak **15 gün** içinde çözüme kavuşturulacaktır.

**ŞİKAYET FORMU/E-POSTA**

 <https://www.ikpb.gov.tr/sikayet-formu/>

[info@ikpb.gov.tr](mailto:info@ikpb.gov.tr) 

**Twitter:** <https://x.com/ikpbtcpt>

**Facebook:** <https://www.facebook.com/ikpbtcpt>

**Instagram:** <https://www.instagram.com/ikpbtcpt/>

**LinkedIn:** @IKPB





**Diğer Şikayet Mekanizması Kanalları**

 <p><b>ISTANBUL VALİLİĞİ VE TBMM</b></p> <p><b>Açık Kapı</b> : Bankalar vasıtası ile yitirilen  <b>Beyaz Masa</b> : 153 Çalgın Merkezi  <a href="http://www.istanbul.gov.tr">http://www.istanbul.gov.tr</a></p>	 <p><b>CIMB</b></p> <p><b>Portal</b> : <a href="https://www.cimb.gov.tr">https://www.cimb.gov.tr</a>  <b>Çalgın Merkezi</b> : 150</p>
 <p><b>YİMER</b></p> <p><b>Web Sitesi</b> : <a href="http://www.yimer.gov.tr">http://www.yimer.gov.tr</a>  <b>Çalgın Merkezi</b> : 157</p>	

**İKPB**  
İSTANBUL KORDİNASYON BİRİMİ

**GELECEĞİMİZİ GÜÇLENDİRİYORUZ...**

**İSTANBUL PROJESİ KORDİNASYON BİRİMİ**

İstanbul'daki tüm alanların ve alanlar arası ilişkilerin koordinasyonu

Dr. Mehmet Emin Karatoprak  
0212 296 186 1500  
iletisim@ikpb.gov.tr

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# ISTANBUL RESILIENCE PROJECT

## Annex 10. Project Design Presentation

### YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ



IPKB

SP Architects

### PROJE GÖRSELLERİ

IPKB SP



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

### PROJE GÖRSELLERİ

IPKB SP



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

### PROJE GÖRSELLERİ

IPKB SP



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

### PROJE GÖRSELLERİ

IPKB SP



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

### PROJE GÖRSELLERİ

IPKB SP



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ



## ISTANBUL RESILIENCE PROJECT

### PROJE GÖRSELLERİ

İPKB SP



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

### PROJE GÖRSELLERİ

İPKB SP



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

### PROJE GÖRSELLERİ

İPKB SP



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

### PROJE GÖRSELLERİ

İPKB SP



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

### PROJE GÖRSELLERİ

İPKB SP



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

### PROJE GÖRSELLERİ

İPKB SP



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ



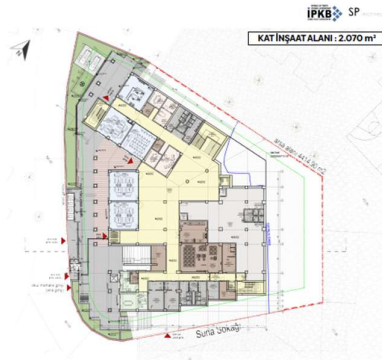


## ISTANBUL RESILIENCE PROJECT

### PLANLAR

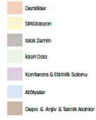


YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

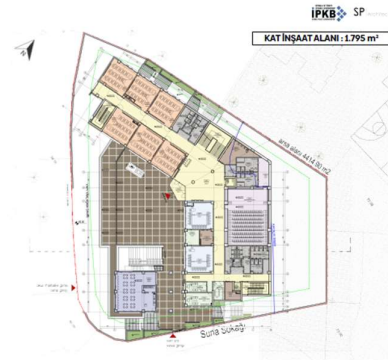


## PLANLAR

### 1. KAT



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

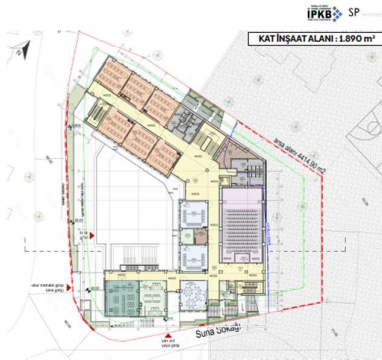


## PLANLAR

## 2. KAT



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ



## PLANLAR

### 3. KAT

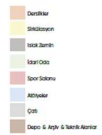


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## PLANLAR

#### 4.KAT



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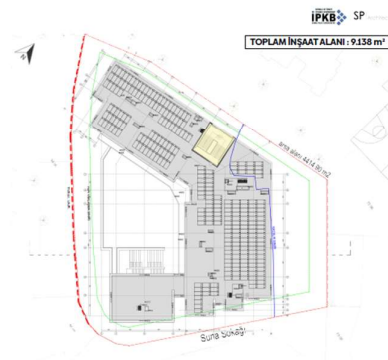


## PLANLAR

ÇATI KATI



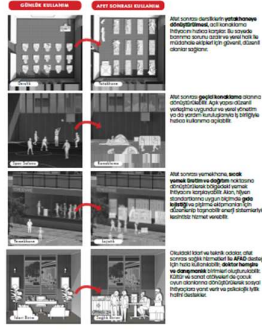
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# ISTANBUL RESILIENCE PROJECT

## AFET SONRASI KENDİ KENDİNE YETEN YAPILAR

IPKB SP Architects



YUNUS EMRE MESLEKİ VE TEKNİK ANADOLU LİSESİ

### ÖNCELİKLİ İHTİYAÇ ALANLARI



### TEKNİK SİSTEMLER



TEŞEKKÜR EDERİZ

IPKB SP Architects

## ISTANBUL RESILIENCE PROJECT

### Annex 11. Consultation Meeting Photographs

